An Integrated School Improvement Plan for

West Central Elementary School District #235

July 1, 2017 – June 30, 2018

Draft started 10/03/16 (Revised 3/1/2017)

West Central Elementary



Table of Contents

L1 School Community 3 L2 School Improvement Team 4 Table 1: School Improvement Team 4 II. Data Collection, Organization & Trends 5 Table 2: Data Collection Methods 6 II. 2 School Based Assessment Scores 6 Table 38: STAR Reading Assessment Scores 6 Table 38: STAR Reading Assessment Grade Placement 8 Table 38: STAR Reading Assessment Grade Placement 9 Table 38: STAR Reading Assessment 10 Table 38: PARCC Assessment 10 Table 38: AlMSwob Fluency Assessment 10 Table 38: PARCC Assessment 10 Overall Assessment Observations 16 II.3 Demographic Data 17 Table 31: Parollment Data (School Report Card) 18 Table 4: Seneral School Data (School Report Card) 18 Table 5: Darollment Data (School Report Card) 19 Demographic Comparisons and Trends 19 Harder Special Education Student Subgroup Enrollment 19 Demographic Comparisons and Trends 20 Table 5: Eurollment Data 21		
L2 School Improvement Team 4 Table 1: School Improvement Team 4 II. Data Collection, Organization & Trends 5 Table 2: Data Collection Methods 6 II. 2 School Based Assessment 6 Table 32: ISEL Assessment Scores 6 Table 38: STAR Reading Assessment Grade Placement 8 Table 30: STAR Math Assessment Grade Placement 10 Table 31: PARCC Assessment 10 Table 32: AIMSweb Pluency Assessment 10 Table 33: PARCC Assessment 10 Overall Assessment Observations 16 II.3 Demographic Data 17 Table 32: Enrollment Data (School Report Card) 18 Table 45: Enrollment Data (Fall Housing Report) 18 Table 5: Enrollment Data (Teall Housing Report) 19 Demographic Comparison and Trends 19 Demographic Comparison and Trends 20 Table 6: Special Education Student Data 21 Curriculum Implementation Data 23 Program Comparison and Trends 27 II.5 Perception Data 23 Table 9: Parent Survey </td <td>I. Introduction And Background</td> <td>3</td>	I. Introduction And Background	3
Table 1: School Improvement Team II. Data Collection, Organization & Trends II. 2 School Based Assessment II. 2 School Based Assessment II. 2 School Based Assessment II. 3 School Based Assessment Scores II. 3 STAR Reading Assessment Grade Placement II. 3 STAR Reading Assessment Grade Placement II. 3 STAR Reading Assessment III. 3 STAR Reading Assessment III. 3 STAR Reading Assessment III. 3 STAR Wath Assessment Grade Placement III. 3 STAR Wath Assessment III. 3 STAR Wath Assessment III. 3 STAR Wath Assessment III. 4 STAR Wath Assessment III. 4 Seesand Discretations III. 5 STAR Wath Assessment III. 6 STAR Wath Assessment III. 6 STAR Wath Assessment III. 7	I.1 School Community	3
II. Data Collection, Organization & Trends	I.2 School Improvement Team	4
Table 2: Data Collection Methods II. 2 School Based Assessment G III. 3 STAR Reading Assessment Grade Placement R III. 3 STAR Reading Assessment G III. 3 STAR Reading Assessment G III. 3 STAR Math Assessment Grade Placement III. 3 Demographic Data III. 4 General School Data (School Report Card) III. 4 Demographic Data III. 4 Program Data III. 4 Program Data III. 4 Program Data III. 4 Program Data III. 5 Educator Data III. 4 Program Data III. 5 Perception Data III. 5 Perception Data III. 6 Staff Survey III. 5 Perception Data III. 6 Staff Survey III. 5 Perception Bata III. 6 Staff Survey III. 7 Problem Statements and Hypotheses III. 8 Staff Survey III. 9 Parent Survey	Table 1: School Improvement Team	4
La School Based Assessment 6	II. Data Collection, Organization & Trends	5
Table 3A: ISEL Assessment Scores Table 3B: STAR Reading Assessment Grade Placement Table 3C: STAR Reading Assessment Table 3C: STAR Reading Assessment Table 3C: STAR Reading Assessment Table 3C: STAR Math Assessment Grade Placement Table 3E: AIMSweb Fluency Assessments Table 3E: AIMSweb Fluency Assessments Table 3E: PARCC Assessment Overall Assessment Observations 16 IL3 Demographic Data Table 4: General School Data (School Report Card) 18 Table 4: General School Data (School Report Card) 18 Table 6: Special Education Student Subgroup Enrollment 19 Demographic Comparisons and Trends 19 IL4 Program Data 20 Table 7: Educator Data 21 Table 8: Student Discipline Data 21 Curriculum Implementation Data 23 Program Comparison and Trends 27 IL5 Perception Data 28 Table 9: Parent Survey 29 IIL Problem Statements and Hypotheses 35 Table 10: Staff Survey 39 IIL Pothelm Statements and Hypotheses 35 Table 11: Pattern Strengths and Problems 37 Table 12: Improvement Goals V. Reflection, Evaluation, Refinement 43 VI. School Improvement Team Meeting Schedule V. Monitoring 43	Table 2: Data Collection Methods	6
Table 3E: STAR Reading Assessment Grade Placement 9 Table 3E: STAR Math Assessment Grade Placement 10 Table 3E: AIMSweb Fluency Assessment 10 Table 3E: AIMSweb Fluency Assessment 114 Overall Assessment Observations 16 II.3 Demographic Data 17 Table 4: General School Data (School Report Card) 18 Table 5: Enrollment Data (Fall Housing Report) 18 Table 6: Special Education Student Subgroup Enrollment 19 Demographic Comparisons and Trends 19 II.4 Program Data 20 Table 7: Educator Data 20 Table 8: Student Discipline Data 21 Curriculum Implementation Data 23 Program Comparison and Trends 27 II.5 Perception Data 28 Table 19: Farent Survey 28 Table 19: Staff Survey 29 III. Problem Statements and Hypotheses 35 Table 11: Pattern Strengths and Problems 35 IV. Goals, Strategies, Integrated Action Plan 37 Table 12: Improvement Goals 37 V. Reflection, Evaluation, Refinement 43 VI. School Improvement Team Meeting Schedule 43 VI. Monitoring 43	II. 2 School Based Assessment	6
Table 3C: STAR Reading Assessment 9 Table 3D: STAR Math Assessment Grade Placement 10 Table 3E: AIMSweb Fluency Assessments 10 Table 3E: PARCC Assessment 14 Overall Assessment Observations 16 II.3 Demographic Data 17 Table 4: General School Data (School Report Card) 18 Table 5: Enrollment Data (Fall Housing Report) 18 Table 6: Special Education Student Subgroup Enrollment 19 Demographic Comparisons and Trends 19 II.4 Program Data 20 Table 7: Educator Data 20 Table 8: Student Discipline Data 21 Curriculum Implementation Data 23 Program Comparison and Trends 27 II.5 Perception Data 28 Table 9: Farent Survey 28 Table 10: Staff Survey 29 III. Problem Statements and Hypotheses 35 Table 11: Pattern Strengths and Problems 35 NV. Goals, Strategies, Integrated Action Plan 37 Table 12: Improvement Goals 37 V. Reflection, Evaluation, Refinement	Table 3A: ISEL Assessment Scores	6
Table 3D: STAR Math Assessment Grade Placement Table 3E: AIMSweb Fluency Assessments 10 Table 3F: PARCC Assessment Overall Assessment Observations 11 Table 4: General School Data (School Report Card) Table 5: Enrollment Data (Fall Housing Report) 18 Table 6: Special Education Student Subgroup Enrollment 19 Demographic Comparisons and Trends 11 Table 7: Educator Data Table 7: Educator Data Table 8: Student Discipline Data Curriculum Implementation Data Program Comparison and Trends 12 Table 9: Parent Survey 18 Table 10: Staff Survey 19 III. Problem Statements and Hypotheses Table 11: Pattern Strengths and Problems IV. Goals, Strategies, Integrated Action Plan Table 12: Improvement Goals V. Reflection, Evaluation, Refinement V. School Improvement Team Meeting Schedule V. Menitoring 10 11 12 10 10 11 10 11 10 11 10 11 10 11 10 11 11 10 11 1	Table 3B: STAR Reading Assessment Grade Placement	8
Table 3E: AIMSweb Fluency Assessments 10 Table 3F: PARCC Assessment 14 Overall Assessment Observations 16 II.3 Demographic Data 17 Table 4: General School Data (School Report Card) 18 Table 5: Enrollment Data (Fall Housing Report) 18 Table 6: Special Education Student Subgroup Enrollment 19 Demographic Comparisons and Trends 19 II.4 Program Data 20 Table 7: Educator Data 20 Table 8: Student Discipline Data 21 Curriculum Implementation Data 23 Program Comparison and Trends 27 II.5 Perception Data 28 Table 9: Parent Survey 28 Table 10: Staff Survey 29 III. Problem Statements and Hypotheses 35 Table 11: Pattern Strengths and Problems 35 IV. Goals, Strategies, Integrated Action Plan 37 Table 12: Improvement Goals 43 V. Reflection, Evaluation, Refinement 43 V. School Improvement Team Meeting Schedule 43 V. Monitoring 48	Table 3C: STAR Reading Assessment	9
Table 3F: PARCC Assessment 14 Overall Assessment Observations 16 II.3 Demographic Data 17 Table 4: General School Data (School Report Card) 18 Table 5: Enrollment Data (Fall Housing Report) 18 Table 6: Special Education Student Subgroup Enrollment 19 Demographic Comparisons and Trends 19 II.4 Program Data 20 Table 7: Educator Data 20 Table 8: Student Discipline Data 21 Curriculum Implementation Data 23 Program Comparison and Trends 27 II.5 Perception Data 28 Table 9: Parent Survey 28 Table 10: Staff Survey 29 III. Problem Statements and Hypotheses 35 Table 11: Pattern Strengths and Problems 35 IV. Goals, Strategies, Integrated Action Plan 37 Table 12: Improvement Goals 37 V. Reflection, Evaluation, Refinement 43 VI. School Improvement Team Meeting Schedule 43 V2. Monitoring 43	Table 3D: STAR Math Assessment Grade Placement	10
Overall Assessment Observations II.3 Demographic Data II.3 Demographic Data II.5 Demographic Data (School Report Card) II.5 Demographic Data (School Report Card) II.6 Secrial Education Student Subgroup Enrollment II.6 Secrial Education Student Subgroup Enrollment II.6 Perogram Data II.6 Perogram Data II.7 Demographic Comparisons and Trends II.8 Demographic Comparisons and Trends II.8 Demographic Data II.8 Program Data II.9 Demographic Data II.9 Demographic Data II.9 Demographic Data II.9 Demographic Data II.9 Perception Data III.9 Problem Statements and Hypotheses III.9 Problem Statements and Hypotheses III.9 Litera Strengths and Problems IV. Goals, Strategies, Integrated Action Plan II.9 Litera Perception, Evaluation, Refinement IV. School Improvement Team Meeting Schedule V. Monitoring II.9 Monitoring II.9 Demographic Data III.9 Demographic Demographic Data III.9 Demographic Demographic Data III.9 Demographic Dem	Table 3E: AIMSweb Fluency Assessments	10
II.3 Demographic Data II.3 Demographic Data (School Report Card) II.5 Enrollment Data (Fall Housing Report) II.6 Special Education Student Subgroup Enrollment II.6 Pemographic Comparisons and Trends II.6 Program Data II.6 Program Data II.6 Program Data II.6 Program Data II.7 Demographic Discipline Data II.8 Program Comparison and Trends II.9 Program Comparison and Trends II.5 Perception Data II.5 Perception Data II.5 Perception Data II.6 Problem Statements and Hypotheses III.6 Problem Statements and Hypotheses III.7 Problem Statements and Problems IV. Goals, Strategies, Integrated Action Plan IV.8 Reflection, Evaluation, Refinement V.9 Reflection, Evaluation, Refinement V.9 School Improvement Team Meeting Schedule V.9 Monitoring II.8 Problem Statement Integrated Action Plan IV. School Improvement Team Meeting Schedule V.9 Monitoring II.8 Demographic Cardon Plan II.7 Demographic Comparison Advanced Integrated Action Plan II.7 Demographic Comparison Advanced Integrated Action Plan II.7 Demographic Comparison Advanced Integrated Integ	Table 3F: PARCC Assessment	14
Table 4: General School Data (School Report Card) Table 5: Enrollment Data (Fall Housing Report) 18 Table 6: Special Education Student Subgroup Enrollment Demographic Comparisons and Trends 19 II.4 Program Data 20 Table 7: Educator Data 20 Table 8: Student Discipline Data Curriculum Implementation Data Program Comparison and Trends 123 Program Comparison and Trends Table 9: Parent Survey 28 Table 10: Staff Survey 10. Staff Survey 29 III. Problem Statements and Hypotheses Table 11: Pattern Strengths and Problems Table 12: Improvement Goals V. Reflection, Evaluation, Refinement V1. School Improvement Team Meeting Schedule V2. Monitoring 19 18 19 10 10 10 10 10 10 10 10 10	Overall Assessment Observations	16
Table 5: Enrollment Data (Fall Housing Report) Table 6: Special Education Student Subgroup Enrollment Demographic Comparisons and Trends II.4 Program Data 20 Table 7: Educator Data 20 Table 8: Student Discipline Data Curriculum Implementation Data Program Comparison and Trends II.5 Perception Data Table 9: Parent Survey 28 Table 10: Staff Survey 29 III. Problem Statements and Hypotheses Table 11: Pattern Strengths and Problems IV. Goals, Strategies, Integrated Action Plan Table 12: Improvement Goals V. Reflection, Evaluation, Refinement V1. School Improvement Team Meeting Schedule V2. Monitoring 19 19 10 10 10 10 10 10 10 10	II.3 Demographic Data	17
Table 6: Special Education Student Subgroup Enrollment Demographic Comparisons and Trends II.4 Program Data 20 Table 7: Educator Data 21 Curriculum Implementation Data Program Comparison and Trends II.5 Perception Data Table 9: Parent Survey 28 Table 10: Staff Survey III. Problem Statements and Hypotheses Table 11: Pattern Strengths and Problems IV. Goals, Strategies, Integrated Action Plan Table 12: Improvement Goals V. Reflection, Evaluation, Refinement V. School Improvement Team Meeting Schedule V. Monitoring 19 19 19 19 10 10 10 10 10 10	Table 4: General School Data (School Report Card)	18
Demographic Comparisons and Trends II.4 Program Data 20 Table 7: Educator Data 20 Table 8: Student Discipline Data 21 Curriculum Implementation Data 23 Program Comparison and Trends 27 II.5 Perception Data 28 Table 9: Parent Survey 28 Table 10: Staff Survey 29 III. Problem Statements and Hypotheses Table 11: Pattern Strengths and Problems IV. Goals, Strategies, Integrated Action Plan Table 12: Improvement Goals V. Reflection, Evaluation, Refinement V1. School Improvement Team Meeting Schedule V2. Monitoring 19 19 10 10 10 10 10 10 10 10	Table 5: Enrollment Data (Fall Housing Report)	18
Table 7: Educator Data Table 8: Student Discipline Data Curriculum Implementation Data Program Comparison and Trends II.5 Perception Data Table 9: Parent Survey Table 10: Staff Survey III. Problem Statements and Hypotheses Table 11: Pattern Strengths and Problems IV. Goals, Strategies, Integrated Action Plan Table 12: Improvement Goals V. Reflection, Evaluation, Refinement V2. Monitoring 20 21 22 23 24 25 27 III. Problem Statements and Hypotheses 35 35 37 V. Reflection, Evaluation, Refinement 43 V2. Monitoring 43	Table 6: Special Education Student Subgroup Enrollment	19
Table 7: Educator Data 20 Table 8: Student Discipline Data 21 Curriculum Implementation Data 23 Program Comparison and Trends 27 II.5 Perception Data 28 Table 9: Parent Survey 28 Table 10: Staff Survey 29 III. Problem Statements and Hypotheses 35 Table 11: Pattern Strengths and Problems 35 IV. Goals, Strategies, Integrated Action Plan 37 Table 12: Improvement Goals 37 V. Reflection, Evaluation, Refinement 43 V1. School Improvement Team Meeting Schedule 43 V2. Monitoring 43	Demographic Comparisons and Trends	19
Table 8: Student Discipline Data Curriculum Implementation Data 23 Program Comparison and Trends II.5 Perception Data 28 Table 9: Parent Survey 28 Table 10: Staff Survey 19 III. Problem Statements and Hypotheses 35 Table 11: Pattern Strengths and Problems IV. Goals, Strategies, Integrated Action Plan 37 Table 12: Improvement Goals V. Reflection, Evaluation, Refinement V1. School Improvement Team Meeting Schedule V2. Monitoring 43	II.4 Program Data	20
Curriculum Implementation Data 23 Program Comparison and Trends 27 II.5 Perception Data 28 Table 9: Parent Survey 28 Table 10: Staff Survey 29 III. Problem Statements and Hypotheses 35 Table 11: Pattern Strengths and Problems 35 IV. Goals, Strategies, Integrated Action Plan 37 Table 12: Improvement Goals 37 V. Reflection, Evaluation, Refinement 43 V1. School Improvement Team Meeting Schedule 43 V2. Monitoring 43	Table 7: Educator Data	20
Program Comparison and Trends 27 II.5 Perception Data 28 Table 9: Parent Survey 28 Table 10: Staff Survey 29 III. Problem Statements and Hypotheses 35 Table 11: Pattern Strengths and Problems 35 IV. Goals, Strategies, Integrated Action Plan 37 Table 12: Improvement Goals 37 V. Reflection, Evaluation, Refinement 43 V1. School Improvement Team Meeting Schedule 43 V2. Monitoring 43	Table 8: Student Discipline Data	21
Table 9: Parent Survey Table 10: Staff Survey 29 III. Problem Statements and Hypotheses Table 11: Pattern Strengths and Problems IV. Goals, Strategies, Integrated Action Plan Table 12: Improvement Goals V. Reflection, Evaluation, Refinement V1. School Improvement Team Meeting Schedule V2. Monitoring 28 28 29 III. Problem Staff Survey 29 III. Problem Statements and Hypotheses 35 IV. Goals, Strategies, Integrated Action Plan 37 43 V2. Monitoring	Curriculum Implementation Data	23
Table 9: Parent Survey 29 III. Problem Statements and Hypotheses 35 Table 11: Pattern Strengths and Problems 35 IV. Goals, Strategies, Integrated Action Plan 37 Table 12: Improvement Goals V. Reflection, Evaluation, Refinement 43 V1. School Improvement Team Meeting Schedule 43 V2. Monitoring 43	Program Comparison and Trends	27
Table 10: Staff Survey 29 III. Problem Statements and Hypotheses 35 Table 11: Pattern Strengths and Problems 35 IV. Goals, Strategies, Integrated Action Plan 37 Table 12: Improvement Goals V. Reflection, Evaluation, Refinement 43 V1. School Improvement Team Meeting Schedule 43 V2. Monitoring 43	II.5 Perception Data	28
III. Problem Statements and Hypotheses Table 11: Pattern Strengths and Problems 35 IV. Goals, Strategies, Integrated Action Plan 37 Table 12: Improvement Goals V. Reflection, Evaluation, Refinement 43 V1. School Improvement Team Meeting Schedule 43 V2. Monitoring	Table 9: Parent Survey	28
Table 11: Pattern Strengths and Problems IV. Goals, Strategies, Integrated Action Plan 37 Table 12: Improvement Goals V. Reflection, Evaluation, Refinement 43 V1. School Improvement Team Meeting Schedule 43 V2. Monitoring 43	Table 10: Staff Survey	29
IV. Goals, Strategies, Integrated Action Plan Table 12: Improvement Goals V. Reflection, Evaluation, Refinement 43 V1. School Improvement Team Meeting Schedule 43 V2. Monitoring 43	III. Problem Statements and Hypotheses	35
Table 12: Improvement Goals V. Reflection, Evaluation, Refinement 43 V1. School Improvement Team Meeting Schedule 43 V2. Monitoring 43	Table 11: Pattern Strengths and Problems	35
V. Reflection, Evaluation, Refinement 43 V1. School Improvement Team Meeting Schedule 43 V2. Monitoring 43	IV. Goals, Strategies, Integrated Action Plan	37
V1. School Improvement Team Meeting Schedule 43 V2. Monitoring 43	Table 12: Improvement Goals	37
V2. Monitoring 43	V. Reflection, Evaluation, Refinement	43
	V1. School Improvement Team Meeting Schedule	43
V3. Communication Plan 44	V2. Monitoring	43
	V3. Communication Plan	44

I. Introduction and Background

I.1 School Community

Boundaries

The West Central School District consists of 298.7 square miles. The most distal points from north to south would be approximately 26 miles and from east to west about 18 miles. The western border of the school district is the Mississippi River. Townships (located in Henderson County) served by the West Central School District are Bald Bluff, Biggsville, Carman, Gladstone, Lomax, Media, Oquawka, Raritan, Rozetta, Stronghurst, and Terre Haute. Townships (located in Warren County) served by the West Central School District include Ellison, Point Pleasant and Tomkins. Blandinsville Township (located in McDonough County) is also served by the West Central School District.

School History

West Central School District is a consolidated district (11th year) approved by a large majority of voters in the November general elections of 2004. The district was formed by the consolidation of the former Southern School District #120 and the former Union School District #115 and became officially known as the West Central School District #235 on July 1, 2005. Pupil attendance centers were decided by the West Central School Board to be:

PreK - 5 Biggsville 6-8 Stronghurst 9-12 Biggsville

School Transportation

All of the elementary students are transported by district school buses. Some of the students spend just over an hour each way to school. Four shuttle buses are utilized to transport students from campus to campus before and after school. Seatbelts and safety harnesses are utilized as needed.

Facilities

West Central Elementary School was opened in the fall of 1991. It currently serves the students in grades Pre-K-5. West Central Elementary students share a common music room and library with the high school. New lighting and a new parking lot were installed during the summer of 2006. Improvements in the ventilation system were made in the fall of 2006. A new phone system with phones in each classroom was installed in the fall of 2006. The former science lab was divided into two classrooms during the summer of 2007. Wireless capability for technological equipment was added during the summer of 2010. During the 2014-2015 school year, a fiber optic line was installed which significantly increased our overall bandwidth and provided many additional options for wireless devices. Repairs were made to the roof of the gymnasium. The district has hooked up to a main water line project to improve the overall outlook for the facility and to improve the district's ability to control a fire if one should ever occur on campus due to the recent addition of a fire hydrant nearby. During the 2015-2016 school year, there were new boilers installed in the elementary. Playground updates were also made, supported with funds from the PTC. During the 2016-2017 school year, a buzzer system was installed at the main entrance and all doors are locked throughout the school day. Some improvements have been made to C-wing. The bathrooms have new flooring and updated equipment was installed within this area. The water fountains in C-wing were replaced as well. Wall fans were replaced in classrooms and added to the cafeteria.

School Community

Based on the 2016 Sixth Day Enrollment report, West Central Elementary School serves a total of 400 students. There are 213 male students and 187 female students. Pre-Kindergarten consists of 59 students, 68 Kindergarten students, 57 first graders, 56 second graders, 63 third graders, 57 fourth graders, and 40 fifth graders. The average classroom has 19 students. Fifty-two students have an individual education plan. The individual education plan includes direct instruction, speech, hearing, occupational therapy, and tutorial services. Thirty-eight of the fifty-two students receive speech services. 34 students receive instruction from special education classroom teachers or have modified instructional plans. 62% of our students qualify for free or reduced lunch. Students are served by 21 classroom teachers, two full-time special education teachers, and three title I teachers. Fine arts instruction includes one art teacher (shared with high school), two music instructors (shared with the middle school and the high school), and three physical education instructors (one of these is shared with the high school). One librarian is shared between the elementary and the high school. One speech instructor serves district wide. One school psychologist and a part-time school nurse serve the needs of the district. One part-time social worker and physical/occupational therapists serve the needs of the district. There are eleven full-time paraprofessional and six part-time title I paraprofessionals. Full-time paraprofessionals serve as one-on-one aides, computer lab aide, special education classroom aides, pre-kindergarten aides, or library aides. There are two full-time custodians and two part-time custodians. One maintenance position is shared with the high school. Two full-time and one part-time staff members support the entire technology needs of the district. Administrative services are provided by two full-time administrators and two secretaries. Food services are provided by seven full-time cooks and one part-time cook, which serve both the needs of the high school and elementary.

I.2 School Improvement Team

School Improvement Team members are volunteers but a stipend is offered. Each member will serve a minimum of three years. Following the initial term, members may be replaced on a rotation schedule if others are willing to serve. New members will also be volunteers. All certified staff are encouraged to serve on either the SIP team or a subcommittee.

Table 1:

School Improvement Team

Team Member	Position	Role	Length of service	# of years on team
Mrs. Kathy Lafary	Administrator	Team Member	Constant	5
Mr. Joe Pilger	Administrator	Team Member	Constant	2
Mrs. Emily Klossing	2nd grade	Team Member	2009-2017	8
Mrs. Jessica Winters	4th grade	Team Member	2009-2017	8
Mrs. Charlotte Ackermann	Kindergarten	Team Member	2010-2017	7

Mrs. Julie Ricketts	Title I	Team Member	2010-2017	7
Ms. Laura Lewis	Title I	Team Member	2008-2011 2012-2017	8
Mrs. Cathie Smith	5th grade	Team Member	2008-2011 2012-2017	8
Mrs. Chris Wright	2nd grade	Team Member	2015-2017	2

Sub-committees organized to support the School Improvement Leadership Team during the 2016-2017 school year:

- Staff survey Ms. Lewis, Mrs. Ricketts, Mrs. Wolf
- Parent survey Mrs. Ackermann, Mrs. Thompson, Ms. Lewis, Mrs. Ricketts, Mrs. Todd
- Pre-K Family Nights-Mrs. Burrell, Ms. Lescallett, Ms. McClay
- K-2 parent program Mrs. Ackermann, Mrs. Winters, Mrs. Kelly, Mrs. Klossing, Mrs. Wright, Ms. Lewis, Mrs. Ricketts, Ms. Landrey
- 3-5 parent program Mrs. Winters, Mrs. Lumbeck, Mrs. Mills, Mrs. Carnes, Mrs. Hennings, Mrs. Ricketts, Ms. Lewis, Mrs. Kelly
- School Kick-off/Open House Mrs. Neira, Mr. Burrell, Mrs. Todd, Mrs. Ravenscraft, Mrs. Ackermann, Mrs. Smith
- Homework Assistance -Mrs. Ravenscraft, Mrs. Anderson, Mrs. Boyd, Mrs. Winters, Ms. Lewis, Ms. Lescallett, Ms. Landrey
- Technology- Mrs. Anderson, Mrs. Strickler, Ms. Bush
- Response to Intervention Team- Mrs. Lafary, Mrs. Wright, Ms. Lewis, Ms. Ayer
- Teacher Assistant Team- Mrs. Lumbeck (team leader), Mrs. Ravenscraft, Mr. Pilger, Mrs. Wolf, Mrs. Meier
- PBIS Team- Mrs. Todd, Mrs. Ackermann, Mrs. Anderson, Mrs. Ford, Mrs. Hinshaw (parent), Mrs. Kelly, Ms. Lescallett, Mrs. Meier, Mr. Pilger, Mrs. Ricketts, Mrs. Thompson, Ms. Landrey
- Bullying Committee- Mrs. Ackermann, Mrs. Anderson, Mrs. Wolf, Mrs. Ford
- District Evaluation Planning Committee- *Mrs. Ackermann, Mrs. Burrell, Mrs. Ricketts, Mrs. Smith, *Mrs. Wright (*denotes Joint Committee members)
- Comprehensive ELA program investigation-
- Character Education program investigation-

Data Collection, Organization and Trends

II.1 Data Collection Methods

The school improvement team members surveyed parents and staff in order to assess their attitudes on a number of school issues. Staff was surveyed at their leisure and parents were surveyed during their school visit for fall parent/teacher conferences. Illinois At-A-Glance report card and the fall housing report was used to obtain data that had been reported to the state. ISEL is a reading assessment used with grades K and 1st grades (2nd grade discontinued assessing with the ISEL in 2014). STAR reading is used to assess instructional reading level in 1st - 5th grade. Exit outcomes for each grade level are used to guide instruction. AIMSweb is an assessment program based on direct and continuous student assessments in fluency. It is based on scientific

reading research and sound classroom practice and is administered to students individually. PARCC, the state assessment, is given in grades three, four, and five for math and ELA.

Table 2:

Data Collection Methods

ТУРЕ	TITLE	TIME FRAME	TOTAL RESPONSE RATE	PURPOSE
Parent Survey	Parent	October 20 October 21	207	To survey parent attitudes
Staff Survey	Staff	November 15-17		To survey staff attitudes
Staff Observations	Observations based on tables	Jan 10		To interpret data
Documents	School Report Cards Fall Housing Report IIRC website	Fall		To compare school data
Formal Assessments	ISEL STAR reading AIMSweb PARCC	Fall/Spring Fall/Spring Fall/Winter/Spring Spring 2017	100%	To assess academic progress

II.2 School Based Assessment Data Table 3A:

Illinois Snapshots of Early Literacy (ISEL) Assessment Scores

Kindergarten Scores – WC Kgt class average is given first and the state's target score is listed second

	Ltr	Stry	Phn	Mtch	Ltr	Dev	Word	Voc	Psg	Flncy
	Rec	Lstn	Awr	Wrd	Snd	Spell	Recog		Rdg	
	WC/									
	State									
Fall 2011	50/35	14/14	8/6	5/4	15/9					
Fall 2012	30/35	13/14	5/6	3/4	6/9					
Fall 2013	29/35	14/14	5/6	2/4	5/9					
Fall 2014	30/35	14/14	6/6	2/4	6/9					
Fall 2015	26/35	12/14	5/6	2/4	5/9	1/5	0/0	8/5	0/0	
Fall 2016	25/35	13/14	5/5	3/4	4/9	2/5	1/0	10/5	0/0	
Spring 2011	51/52	16/15	9/9	7/8	23/19	17/14	8/9	7/9	7/5	
Spring 2012	53/52	16/15	10/9	8/8	24/19	20/14	12/7	9/9	9/5	
Spring 2013	52/52	15/15	8/9	7/8	22/19	17/14	8/7	8/9	7/5	

Spring 2014	52/52	16/15	9/9	7/8	24/19	19/14	8/7	9/9	7/5	
Spring 2015	52/52	16/15	10/9	8/8	24/19	19/14	9/7	9/9	7/5	
Spring 2016	49/52	16/15	8/9	6/8	22/19	16/14	6/7	9/9	6/5	

^{*}Beginning in the 2015-2016 school year, ISEL testing began in March, which results in the scores being obtained at least 5 weeks earlier than the past due to scores being used for student growth purposes

1st Grade Scores – WC 1st Grade average is given first and states target score is listed second

	Ltr	Stry	Phn	Mtch	Ltr	Dev	Word	Voc	Psg	Flncy
	Rec	Lstn	Awr	Wrd	Snd	Spell	Recog		Rdg	
	WC/	WC/	WC/	WC/	WC/	WC/	WC/	WC/	WC/	WC/
	State	State	State	State	State	State	State	State	State	State
Fall 2011	50/53	16/17	9/10	7/9	22/21	16/16	12/11	9/9	9/3	
Fall 2012	52/53	17/17	9/10	8/9	23/21	19/16	14/11	10/9	11/3	
Fall 2013	52/53	17/17	8/10	8/9	22/21	17/16	11/11	9/9	7/3	
Fall 2014	52/53	17/17	8/10	7/9	23/21	17/16	11/11	9/9	8/3	
Fall 2015	52/53	16/17	9/10	8/9	23/21	17/16	13/11	10/9	9/3	
Fall 2016	50/53	16/17	8/10	7/9	22/21	17/16	11/11	10/9	8/3	
Spring 2011	54/54	21/18	10/10	9/9	26/25	26/23	22/21	12/10	20/16	60/63
Spring 2012	54/54	21/18	10/10	9/9	26/25	24/23	20/21	11/10	20/16	78/63
Spring 2013	54/54	18/18	10/10	9/9	26/25	25/23	20/21	11/10	17/16	78/63
Spring 2014	54/54	19/18	9/10	9/9	26/25	22/23	19/21	10/10	15/16	49/63
Spring 2015	54/54	18//18	10/10	9/9	25/25	23/23	19/21	11/10	15/16	49/63
Spring 2016	54/54	19/18	10/10	9/9	26/25	24/23	19/21	11/10	16/16	58/63

^{*}Beginning in the 2015-2016 school year, ISEL testing began in March, which results in the scores being obtained at least 5 weeks earlier than the past due to scores being used for student growth purposes

Observations of 2013 - 2014

• Although above state average, scores went down slightly in K and 1st grade from spring 2012 to spring 2013, scores went up slightly in 2nd grade from spring 2012 to spring 2013.

Observations of 2014-2015

- Fall Kindergarten 2011 scores were higher than or equal to the state average.
- 2011-2012 Kindergarten class scored higher on Fall scores from K-2nd grade, and Spring scores were higher or equal to the state average.

Observations of 2015-2016

- ISEL is no longer given to 2nd grade
- The average ISEL score for Fall Kindergarten 2015 is lower in 4 areas than Fall Kindergarten 2014
- The average ISEL score for Fall 1st grade 2015 is higher in 5 areas than Fall 1st grade 2014
- Starting Fall 2015, Kindergarten scores include 4 more areas tested

Observations of 2016-2017

- Fall Kindergarten 2016 is lower than state average in 5 out of 9 skills
- The average ISEL score for Fall Kindergarten 2016 is higher in 5 areas compared to Fall 2015
- Spring Kindergarten 2016 average scores are lower in 7 areas compared to Spring 2015
- The previous 5 years Kindergarten letter recognition scores were below state average in the fall but met or exceeded state average in the Spring 4 out of the past 5 years
- First grade Fall 2015 were higher than the Fall 2016 scores in 6 out of 9 areas tested

- Spring 2016 First grade scores were higher than Spring 2015 scores in 5 out of 10 areas tested.
- Spring 1st grade 2016 fluency was 9 points higher than the fluency score in both spring 2014 & Spring 2015, which are all lower than state average.
- Over the past 5 years First Grade word recognition scores in the Spring are below state average, whereas in the Fall we are above state average
- First grade scores from fall 2014 to spring 2015 increased at least one point in each tested area with the highest increase being seven points in passage reading and eight points in word recognition.
- First grade scores from fall 2015 to spring 2016 increased at least one point in each tested area with the highest being seven points in developmental spelling and seven points in passage reading.

Table 3B:

STAR Reading Assessment Average Grade Equivalent (Current Grade Placement 16-17) 2016 - 2017

All students tested. Chart rows read from 1st to 5th Grade.

	1 st	2 nd	2 nd	3 rd	3 rd	4 th	4 th	5 th	5 th
	Spring	Fall	Spring	Fall	Spring	Fall	Spring	Fall	Spring
Second Grade	2.0	2.2							
Third Grade	2.0	2.0	2.7	2.9					
Fourth Grade	1.8	1.9	2.7	2.7	3.5	3.6			
Fifth Grade	2.4	2.3	3.3	3.2	4.0	4.1	4.9	4.8	
Sixth Grade	2.1	2.1	2.7	2.8	3.6	3.7	4.9	4.5	5.3

Observations for 2013-2014:

- 2nd grade went down by .1 in the fall compared to the previous spring.
- 6th grade increased their score by more than one grade during the fifth grade year.
- 5th grade went up by one grade level from Fall 4th grade to Fall 5th grade.

Observations for 2014-2015:

- 2nd grade and 4th grade went up in the fall as compared to the previous spring
- 3rd grade and 5th grade went down in the fall as compared to the previous spring
- In general, there is a downward trend in spring and fall scores over the past 3 years

Observations for 2015-2016:

- The 5th grade STAR scores increased each time they took the test except for the last test: 4th Spring to 5th Fall.
- Between spring and fall, student scores decreased 6 times, increased 4 times, and stayed the same 4 times.
- Each grade level showed growth from fall to spring of that year.

Observations of 2016-2017

- Between spring and fall, student scores decreased four times, increased seven times, and stayed the same three times.
- Each class showed growth from spring to fall of the 15/16 school year.
- Second, third, and fourth grade all showed growth each time they took the STAR test.

Table 3C:

STAR Reading Assessment End of Year Percentage of students that met grade level STAR expectations

	Target Score	2012 Spring % that met/exceed	2013 Spring % that met/exceed	2014 Spring % that met/exceed	2015 Spring % that met/exceed	2016 Spring % that met/exceed
First Grade	1.8	62%	79%	44%	52%	71%
Second Grade	2.8	85%	52%	78%	55%	49%
Third Grade	3.8	71%	66%	43%	69%	47%
Fourth Grade	4.8	52%	49%	58%	48%	46%
Fifth Grade	5.8	53%	58%	56%	49%	36%

Observations of 2013-14:

- Looking at the same group of students, 58% of 2nd grade students in 2010 met or exceeded and the same percentage also met or exceeded as 5th graders.
- There was a 22% decrease from 2012 to 2013 from 3rd to 4th grade.

Observations of 2014-2015;

• Spring 2014 5th grade class was the only class that increased from 2013-2014.

Observations of 2015-2016:

- 5th grade scores in 2015 were 9 percentage points lower than 4th grade scores in 2014.
- 4th grade scores in 2015 were 5 percentage points higher than 3rd grade scores in 2014.
- 3rd grade scores in 2015 were 9 percentage points lower than 2nd grade scores in 2014.
- 2nd grade scores in 2015 were 11 percentage points higher than 1st grade scores in 2014.

Observations of 2016-2017

- Four out of five tested grade levels decreased the percentage of meets and exceeds from 2015 to 2016.
- Every class showed a decrease from spring of 2015 to 2016 when looked at diagonally.
- First grade scores from previous year increased 19 percentage points.
- The number of students meeting and exceeding on the STAR test in second, fourth, and fifth grade has decreased each of the past two years.

Table 3D:

STAR Math Assessment Average Grade Equivalent (Current Grade Placement 16-17) 2016 - 2017

All students tested. Chart rows read from 1st to 5th Grade.

	1 st	2 nd	2 nd	3^{rd}	3 rd	4 th	4 th	5 th	5 th
	Spring	Fall	Spring	Fall	Spring	Fall	Spring	Fall	Spring
Second Grade	2.2	2.4							
Third Grade	1.9	1. 7	2.9	3.1					
Fourth Grade	2.0	1.8	2.9	2.6	3.6	3.6			
Fifth Grade	2.3	2.1	3.3	2.9	3.9	3.7	5.1	5.1	
Sixth Grade	2.0	1.8	2.8	2.5	4.0	3.5	5.1	4.3	5.6

Observations of 2016-2017:

- Between spring and fall, student scores decreased ten times, increased two times, and stayed the same two times.
- Each class showed growth from spring to fall of the 16/17 school year.
- In the past three years, students have shown a year of growth or more from Fall to Spring in all grade levels.
- Three out of five grade levels met their target average grade equivalency during Spring 2016.

Table 3E:

AIMSweb

AIMSweb is an assessment program based on direct and continuous student assessments in fluency and comprehension. It is based on scientific Reading research and sound classroom practice and is administered to students individually by the Title I teachers. All students in second-fifth grade are tested three times a year. First grade students are tested twice a year.

AIMSweb Fluency Assessment 2012-2013

5 th grade	Fall	Winter	Spring
TARGET	121	139	153
# tested	64	64	60
# met	35	39	44
% met	55%	61%	73%
4 th grade	Fall	Winter	Spring
TARGET	107	125	139
# tested	59	60	59
# met	28	39	37
% met	47%	65%	63%
3 rd grade	Fall	Winter	Spring
TARGET	87	111	127
# tested	61	63	63

# met	35	38	39
% met	57%	60%	62%
2 nd grade	Fall	Winter	Spring
Target	62	88	106
# tested	68	69	68
# met	34	43	47
% met	50%	62%	69%
1st grade	Fall	Winter	Spring
Target		36	67
# tested		43	43
# met		29	31
% met		67%	72%

AIMSweb Fluency Assessment 2013-2014

Aimsweb Huency Assessment 2013-2014							
5 th grade	Fall	Winter	Spring				
TARGET	121	139	153				
# tested	68	65	64				
# met	33	44	48				
% met	49%	68%	75%				
4 th grade	Fall	Winter	Spring				
TARGET	107	125	139				
# tested	69	69	66				
# met	38	35	32				
% met	55%	51%	48%				
3 rd grade	Fall	Winter	Spring				
TARGET	87	111	127				
# tested	64	65	63				
# met	22	25	26				
% met	34%	38%	41%				
2 nd grade	Fall	Winter	Spring				
Target	62	88	106				
# tested	45	44	42				
# met	27	33	33				
% met	60%	75%	79%				
1st grade	Fall	Winter	Spring				
Target		36	67				
# tested		55	53				
# met		17	20				
% met		31%	38%				
b		h a ma i ta mat	la a				

^{*}percentage met changed due to change in target number

AIMSweb Fluency Assessment 2014-2015

Aimsweb Fluency Assessment 2014-2015								
5 th grade	Fall	Winter	Spring					
TARGET	121	139	153					
# tested	63	61	61					
#met	27	34	34					
% met	43%	56%	56%					
4 th grade	Fall	Winter	Spring					
TARGET	107	125	139					
# tested	60	61	60					
# met	21	23	24					
% met	35%	38%	40%					
3 rd grade	Fall	Winter	Spring					
TARGET	87	111	127					
# tested	38	39	41					
# met	24	32	25					
% met	63%	82%	61%					
2 nd grade	Fall	Winter	Spring					
Target	62	88	106					
# tested	54	57	58					
# met	23	29	34					
% met	43%	51%	59%					
1st grade	Fall	Winter	Spring					
Target		36	67					
# tested		59	57					
# met		20	27					
% met		34%	47%					

^{*}percentage met changed due to change in target number

AIMSweb Fluency Assessment 2015-2016

5 th grade	Fall	Winter	Spring
TARGET	121	139	153
# tested	60	61	57
#met	22	25	26
% met	37%	41%	46%
4 th grade	Fall	Winter	Spring
TARGET	107	125	139
# tested	41	41	41
# met	29	31	32
% met	71%	76%	78%
3 rd grade	Fall	Winter	Spring
TARGET	87	111	127

# tested	60	59	58
# met	28	26	24
% met	47%	44%	41%
2 nd grade	Fall	Winter	Spring
Target	62	88	106
# tested	59	59	61
# met	28	31	36
% met	48%	53%	59%
1st grade	Fall	Winter	Spring
Target		36	67
# tested		60	60
# met		25	37
% met		42%	62%

^{*}percentage met changed due to change in target number

AIMSweb Fluency Assessment 2016-2017

		TATE A	
5 th grade	Fall	Winter	Spring
TARGET	121	139	153
# tested	39	40	
#met	29	31	
% met	74%	78%	
4 th grade	Fall	Winter	Spring
TARGET	107	125	139
# tested	55	55	
# met	29	23	
% met	53%	42%	
3 rd grade	Fall	Winter	Spring
TARGET	87	111	127
# tested	61	62	
# met	31	32	
% met	51%	52%	
2 nd grade	Fall	Winter	Spring
Target	62	88	106
# tested	56	56	
# met	35	38	
% met	63%	68%	
1st grade	Fall	Winter	Spring
Target		36	67
# tested		52	
# met		15	
% met		28%	

Observations for 2013-2014:

- Since 2009-2010 the percentage of 5th grade students that met the AIMSweb fluency goal has increased yearly by 8% points total.
- Since 2009-2010, the percentage of 4th grade students that met the AIMSweb fluency goal has increased yearly by 8% points total.
- Since 2009-2010, the percentage of 3rd grade students that met the AIMSweb fluency goal has increased by 7% total but has decreased 13% points from 2011-2012.
- In spring of 2013, 5th graders decreased 2% points compared to their spring scores as 3rd graders in 2011.
- In 2013, the percentage of 2nd graders that met the fluency goal has decreased 12% points since
 2011
- The percentage of 1st grade students that met the fluency goal has decreased by 3% in the last 3 years.

Observations for 2014-2015:

- Since 2010-2011 the percentage of 5th grade students that met the AIMSweb fluency goal has increased yearly by 6% points total.
- In 2013-2014, the percentage of 4th grade students that met the AIMSweb fluency goal dropped from a fall score of 55% to a spring score of 48%
- Since 2010-2011, the percentage of 3rd grade students that met the AIMSweb fluency goal has decreased yearly for a total of 26% percentage points
- In 2014-2015, grades 2, 3, 4, and 5 all increased from fall to winter

Observations of 2015-2016:

- The current 3rd grade had 38% fewer meet AIMSweb goal at Winter Benchmark than the previous class.
- 1st grade winter benchmark has increased 11% in 2 years.
- Current 5th grade tested 27% and 15% lower than past 2 fifth grades on winter benchmark.
- 3rd grade decreased from fall to winter in 2015-16.
- 2nd, 4th, and 5th increased from fall to winter in 2015-16.

Observations of 2016-2017

- 2nd, 3rd, and 5th increased from fall to winter in 2016/17.
- 4th grade decreased from fall to winter by 11 percentage points in 2016/17.
- Two of the four grades increased the percentage that met from spring 2015/16 to fall 2016/17.
- The percentage of 1st graders who met decreased from winter of 2015/16 to winter of 2016/17 by 14 percent.

Table 3F:

PARCC

PARCC Assessment Scores 2014/2015

Partnership for Assessment of Readiness for College and Careers

 $3^{rd} \quad \text{-} \ 5^{th} \ Grade \ Scores - WC \ percentage \ is \ given \ first \ and \ state's \ percentage \ is \ listed \ second \ per \ performance \ distribution$

	Did not yet meet	Partially met	Approache d	Met	Exceeded	Average overall score
	WC/	WC/	WC/	WC/	WC/	WC/
	State	State	State	State	State	State
3 rd Grade						
ELA	17/20	27/21	34/24	22/32	0/3	725/734
3 rd Grade Math	10/14	27/24	41/28	22/29	0/5	733/736
4 th Grade ELA	27/11	27/20	23/30	20/33	3/7	721/741

4 th Grade	22/14	28/29	32/29	17/25	2/3	726/732
Math						
5 th Grade ELA	10/11	23/21	38/29	28/36	0/3	734/740
5 th Grade Math	12/13	33/30	42/30	13/24	0/3	728/732

PARCC Assessment Scores 2015/2016

Partnership for Assessment of Readiness for College and Careers

3rd - 5th Grade Scores - WC percentage is given first and state's percentage is listed second per performance distribution

	Did not yet meet	Partially met	Approached	Met	Exceeded	Average overall score
	WC/	WC/	WC/	WC/	WC/	WC/
	State	State	State	State	State	State
3 rd Grade ELA	41/21	24/20	17/24	17/32	0/3	708/735
3 rd Grade Math	26/14	31/20	22/26	19/32	2/8	721/739
4 th Grade ELA	14/14	14/20	50/29	19/31	2/6	731/738
4 th Grade Math	14/16	30/27	44/27	12/28	0/3	725/733
5 th Grade ELA	29/13	22/23	26/29	22/33	0/2	722/737
5 th Grade Math	16/13	36/26	35/29	12/28	2/4	723/735

Observations of 2015-2016:

- Three percent of 4th grade ELA scores exceeded.
- Two percent of 4th grade Math scores exceeded.
- West Central Approached were a higher % in 5 of the 6 areas compared to state.
- In overall score, there was no more than a 20 point difference between WC and state at any grade level.
- In comparing PARCC overall score to AIMSweb, the 4th grade ELA is 20% lower than state and also 27% and 15% lower on winter benchmark compared to two previous classes.

Observations of 2016-2017:

- The gap between the overall scores between West Central and the state widened in every area except 4th grade ELA.
- Overall scores in every tested area went down except for 4th grade ELA.
- The percentage of students who "did not meet" increased for 2015-2016 in four out of six tested areas.
- The average percentage of students tested in grades three through five combined who met or exceeded state standards in ELA was 20% (3rd 17%, 4th 21%, and 5th 22%)
- The average percentage of students tested in grades three through five combined who met or exceeded state standards in Math was 16% (3rd 21%, 4th 12%, and 5th 14%)

Overall Assessment Observations

Observations of 2012-2013

On the Illinois State Achievement Test, West Central Elementary students did meet all the state and federal standards as required by No Child Left Behind. 86.3% of our students met or exceeded on the 2012 reading assessment of the ISAT with the state and federal goal of 85% meeting or exceeding. 92.9% of our students met or exceeded on the math assessment of the ISAT with 85% being the state and federal goal. Our students exceeded the state average in 7 out of 7 tested academic areas. The percentage of male students that met or exceeded on the 2012 ISAT math assessment increased by 7% when compared to the 2011 ISAT math assessment. The percentage of students with an Individual Education Plan that met or exceeded state standards on the 2012 ISAT reading assessment improved by 9.5 percentage points when compared to the 2011 ISAT.

Based on information from the Illinois Interactive Report Card, West Central Elementary has improved their overall composite score of meeting /exceeding to 88.9% with the 2012 ISAT. This is a 6 percentage point improvement since 2009 and is 6 percentage points higher than the state average.

Observations of 2013-2014

On the Illinois State Achievement Test, West Central Elementary students exceeded the state average by three or more percentage points in all subject areas. In reading, 61% of West Central students met or exceeded in reading compared to the state average of 56%. In math, 64% of West Central students met or exceeded in math compared to the state average of 60%. In science, 85% of West Central students met or exceeded in science compared to the state average of 76%.

Observations of 2014-2015

The PARCC was administered for the first time to students in grades 3-5 in the areas of ELA and Math. Initial data was gathered.

Observations of 2015-2016

On the PARCC, West Central Elementary scored below state average in both ELA and Math in all tested grade levels. A statewide Science assessment was not administered.

Observations of 2015-2016

On the PARCC, West Central Elementary scored below state average in both ELA and Math in all tested grade levels. The Illinois Science Assessment (ISA) was administered in 2016 to the fifth grade students. At this time, the results have not been received and the state anticipates that these scores will be not be available until the summer of 2017, which will be after the administration of the 2017 science assessment.

II.3 Demographic Data

Table 4:

General School Data Provided by School Report Card

(Data is based on the prior school year/male/female % from sixth day enrollment)

	11-12		12-13		13-14		14-15		15-16	
	#	%	#	%	#	%	#	%	#	%
Enrollment/ Attendance	375	96%	341	96%	363	96%	337	95%	340	94%
Truancy Rate	4	1%	17	5%	29	8%	11	3.4%	27	8%
Mobility Rate	36	10%	44	13%	36	10%	30	9%	34	10%
Low Income Rate		55%		58%		60%		65%		62%
Transfers In	23	6%	*	*	*	*	*	*	*	*
Transfers Out	18	5%	*	*	*	*	*	*	*	*
Retention Rate	1	.003%	2	.005%	0	0%	2	.006%	2	.006%
White				95%		95%		92%		93%
Black				0%		0%		0%		0%
Hispanic				2%		2%		4%		4%
Asian				0%		0%		0%		0%
American Indian				1%		1%		1%		0%
Multiracial				2%		3%		4%		3%
Pacific Islander				0%		0%		0%		0%

^{*} Due to changes on the School Report Card for the 2012-2013 school year data collection has changed.

Observations for 2013-2014:

- Truancy increased from 4 students (1%) to 17 students (5%).
- Low income rate increased 3% points after remaining consistent for two years.
- Attendance rate has remained constant.
- Enrollment dropped from 375 in 2011-12 to 341 in 2012-13.

Observations for 2014-2015:

- Truancy increased 17 students (5%) to 29 students (8%).
- Mobility rate dropped from 13% to 10% from 2012-13 school year to 2013-14.
- Attendance increased from 341 in 2012-13 to 363 in 2013-14.
- The low income rate increased by 2 from 2012-13 school year to 2013-14 school year.

Observations for 2015-2016:

- Truancy decreased by 18 students from 29 students in 2013/14 to 11 students in 2014/15.
- The low income percentage has increased from 55% in 2011/2012 to 65% in 2014/2015.
- Enrollment has declined from 409 in 09/10 to 337 in 14/15.
- Mobility rate has declined from 13% in 12/13 to 9% in 14/15.

Observations for 2016-2017:

- The percentage of low income decreased for the first time in four years from 65% to 62%.
- The truancy rate increased from 3.4% (14-15) to 8% (15-16), which is the same as the 13-14 school year.
- A slight increase in the enrollment was noted from 14-15 school year (337 students) to the 15-16 school year (340 students). These enrollment numbers do not include the early childhood students.

Table 5:

Enrollment Data Fall Housing Report

	2012-		2013-		2014-		2015-		2016-	
	2013		2014		2015		2016		201 7	
Grade	K – 5	K-5	K - 5		K-5		* Pk - 5		*Pk-5	
Levels										
in										
School										
	#	%	#	%	#	%	#	%	#	%
School	340		363		345		400		400	
Popltn										
Male			200	55	183	53	210	53	216	54
Female			163	45	162	47	190	47	184	46
PK							60	15.0	60	15.0
Grade K	53	15.6	61	16.8	68	22.6	56	14.0	68	17.0
Grade 1	42	12.4	57	15.7	58	19.3	62	15.5	57	14.3
Grade 2	63	18.5	44	12.1	56	18.6	61	15.3	57	14.3
Grade 3	62	18.2	64	17.6	38	19	60	15.0	62	15.5
Grade 4	59	17.3	69	19.0	60	20	41	10.3	56	14.0
Grade 5	61	17.8	68	18.7	65	21.6	60	15.0	40	10.0

^{*}In 2013-14, male and female numbers were added to the fall housing report.

Observations of 2013–2014:

- In 2013-2014 the total enrollment increased by 23 students.
- Enrollment increased for the first time in six years.
- Each grade level averages 61 students.
- 4th grade has the highest number of students with 69, while second grade has the lowest number of 44.
- In 2013-2014, the fifth grade class gained nine students from the previous year, the fourth grade gained seven, the third grade gained one, the second gained two, and the first grade gained four.

Observations of 2014-2015:

- Enrollment decreased by 18 students from 2013-14 to 2014-15.
- While 3rd-5th grade decreased in enrollment, K-2nd grade increased in enrollment from 2013-14 to 2014-15.
- When students transitioned to the next grade level, each classes enrollment went down.

Observations of 2015-2016:

• When students transitioned to the next grade level, the enrollment in only one class decreased.

Observations of 2016-2017:

- The enrollment for 16/17 is the same as 15/16: 400 students.
- Kindergarten enrollment increased by twelve students from 15/16.
- While 3rd-5th grade decreased in enrollment by 3, K-2 increased enrollment by 3 from 2015/16 to 2016/17.

^{*}In 2015-2016, the enrollment numbers for the early childhood (PK) were added to the chart.

Table 6:

Special Education Student Subgroup Enrollment

*Students with IEPs; Data provided by school psychologist when received by state report in October. Students may receive services in more than one area.

	12-13	13-14	14-15	15-16	16-1 7
	#	#	#	#	#
Total Special Education*	53	55	57	59	52
Intellectual Disability	2	2	2	2	3
Speech or Language Imp	36	46	40	43	38
Visual Impairment					
Emotional Disability	0	1	1	3	2
Orthopedic					
Other Health Impairment	4	7	5	4	3
Specific Learning Disability	19	11	19	19	14
Autism	2	2	4	2	2
Development Delay	3	5	7	7	10
Deaf/Blindness					

Observations 2014-2015:

- Total number of special education students has increased each year since 2012-2013 school year
- Total number of students with autism has increased from 2 students in 13-14 to 4 students in 14-15
- Total number of students classified as developmentally delayed has increased from 4 students in 12-13 to 7 students in 14-15

Observations 2015-2016:

- The number of emotionally disturbed students is higher in 2015-16 than it has been in the last 5 years.
- The number of developmentally delayed students has more than doubled since 12-13.

Observations 2016-2017:

- The total number of Special Education students is at the lowest it's been in the past 5 years at 52 students.
- Speech and language impaired students is at its lowest level in 4 years at 38 students.
- The number of developmentally delayed students has more than tripled since 2012/13.

Demographic Comparison and Trends

Based on data from Table 5

The enrollment for 12-13 is 340 students. This is a decrease of 35 students from the preceding year. There are 20 classroom teachers and the average class size is 17 students. Second and third grade each have four sections. Kindergarten, first, fourth and fifth have three sections.

The enrollment for 13-14 is 363 students. This is an increase of 23 students from the preceding year. There are 19 classroom teachers and the average class size is 18 students. Third grade has four sections. Kindergarten, first, second, fourth, and fifth have three sections.

The enrollment for 14-15 is 345 students. This is a decrease of 18 students from the preceding year. There are 18 classroom teachers (a fourth kindergarten class was added second semester) and the average class size is 19 students. Kindergarten has four sections. First, second, fourth and fifth grades each have three sections. Third grade has two sections.

The enrollment for 15-16 is 400 students, including Pre-K. When comparing enrollment using

previous data collection model, there is a decrease of five students in K-5 from the previous year. There are 21 classrooms, including Pre-K and the average class size is 19 students. First grade has four sections. Fourth grade has two sections. Pre-K, Kindergarten, second, third, and fifth has three sections each.

The enrollment for 16-17 is 400 students, including Pre-K. When comparing enrollment using previous data collection model, there is an equal number of students in the elementary from the previous year. There are 21 classrooms, including Pre-K and the average class size is 19 students. Kindergarten has four sections. Fifth grade has two sections. Pre-K, first, second, third, and fourth has three sections each.

II.4 Program Data

Table 7:

Educator Data

	12-13	13-14	14-15	15-16	16-1 7
Total Full Time	30	28	27	30	31
Classroom Teachers					
Average Years	13.5	12.3	13.4	12.1	11.4
Teaching					
# Teachers New to	1	2	1.07	1	5
Building					
# First Year Teachers	1	2	.07	1	3
# with B. A. Degree	22	28	27	30	31
# with M.A. & Above	8	8	9	12	12
# with Emergency or	0	0	0	0	0
Provisional					
Certificates					
# Teachers Working	0	0	0	0	0
Out of Field					
% Caucasian Teachers	100%	100%	100%	100%	100%
# Male Teachers	4.75	3.75	4	4	2
# Female Teachers	26	25	23	26	29
# Full-time	15	10.28	8*	9	11
Paraprofessionals					
# Part-time	3	3	6*	6	6
Paraprofessionals					
# Total Under-qualified	0	0	0	0	0
Paraprofessionals					
# Total Counselors	0	0	0	0	0
# Total Librarians	.5	.5	.5	.5	.5
# Total Social	1	1	1	1	1
Workers/Psychologist					
# Total Other Staff	5	6	5.71	5.71	5.71
# Speech Pathologist	.8	.34	.85	.85	.85
# National Board	4	4	4	4	4
Certified Teacher					

^{*} As of 2014-15 we changed #total paraprofessionals and #classroom instructional paraprofessionals to #full-time paraprofessionals and # part-time paraprofessionals.

- > Out-of-field means that a teacher is teaching a class for which he/she has no certification in academic major or endorsement with sufficient credit hours in the content area taught.
- > Under-qualified paraprofessional means that the paraprofessional has less than 2 years of training and/or education degree.
- > Social Worker, psychologist, librarian and speech pathologist is shared with the rest of the district.

^{*} As of 2015-2016, the early childhood (PK) has been included in our numbers.

Observations 2014-2015:

• The total number of classroom teachers decreased for the 4th year in the row.

Observations 2015-2016:

- The number of full time teachers has increased for the first time in four years (Pre-K has been added to our School Improvement Plan).
- Average years teaching is at an all-time low-12.1 years.
- The number of teachers with a Master's Degree is at an all time high-12 teachers.

Observations 2016-2017:

- The number of first year teachers has increased this year from one to three.
- The number of full-time paraprofessionals has increased this year from nine to eleven.
- The number of new teachers to the building went from one to five this year.
- The number of full-time teachers has increased from thirty to thirty-one.

Table 8:

Student Discipline Data

Number of Referrals Per Grade Level Who Have Received 1 or More Referrals (Bus and School)

	(2 0.0 0.110 02)														
	S1 11-12	S2 11-12	Year 11-12	S1 12-13	S2 12-13	Year 12-13	S1 13-14	S2 13-14	Year 13-14	S1 14-15	S2 14-15	Year	S1 15-16	S2 15-16	Year 15-16
Kind	16	3	19	26	20	46	19	10	29	21	21	42	1	10	11
1 st grade	57	24	81	3	6	9	38	10	48	13	17	30	10	5	15
2 nd grade	25	28	53	40	79	119	12	15	27	18	67	85	11	31	42
3 rd grade	36	30	66	25	45	70	26	25	51	5	6	11	14	28	42
4 th grade	15	12	27	43	86	129	43	16	59	14	65	79	1	6	7
5 th grade	80	66	146	24	34	58	47	51	98	94	154	248	17	27	44
Total Refer rals	229	163	392	161	270	431	185	127	312	165	330	495	56	107	163

Types of Behavior as Reported on All Referrals (Bus and School)

	S1 11-12	S2 11-12	Year 11-12	S1 12-13	S2 12-13	Year 12-13	S1 13-14	S2 13-14	Year 13-14	S1 14-15	S2 14-15	Year 14-15	S1 15-16	S2 15-16	Year 15-16
Disruptive	21	7	28	12	34	46	28	14	42	26	70	96	10	15	25
Physical aggression	68	38	106	49	74	123	71	34	105	58	79	137	21	33	54
Fighting	12	19	31	6	5	11	8	2	10	0	9	9	0	0	0
Defiance/ Disrespect	81	74	155	59	108	167	43	44	87	50	106	156	21	46	67
Harassment	9	4	13	4	10	14	11	13	24	9	18	27	0	0	0
Inapp. Language	15	9	24	13	21	34	10	4	14	8	15	23	3	10	13
Property damage	10	4	14	3	3	6	1	0	1	1	9	10	1	0	1
Other	12	9	21	15	15	30	13	16	29	13	24	37	0	3	3
Total	228	164	392	161	270	431	185	127	312	165	330	495	56	107	163

Suspensions

	S1 11-12	S2 11-12	Year 11-12	S1 12-13	S2 12-13	Year	S1 13-14	S2 13-14	Year 13-14	S1 14-15	S2 14-15	Year 14-15	S1 15-16	S2 15-16	Year 15-16
OSS	4.5 days	7 days	11.5 days	3 days	7 days	10 days	8 days	1 day	9 day	8.5 days	13 days	21.5 day s	1 day	10 day s	11 day s
ISS	9.5 days	9.5 days	19 days	3 days	11.5 days	14.5 days	1 day	4 days	5 days	3 days	11 days	14 day s	3 day s	3 day s	6 day s
Bus	22 days	15 days	37 days	*	*	*	*	*	*				2 day s	4 day s	6 day s

^{*} Due to changes in SWIS the bus suspensions are not recorded separately.

Number of Referrals Based on Top 5 Locations

	S1 11-12 Total # 228	S2 11-12 Total # 164	Year 11-12 Total # 392	S1 12-13 Total # 161	S2 12-13 Total # 270	Year 12-13 Total # 431	S1 13-14 Total # 185	S2 13-14 Total # 127	Year 13-14 Total # 312	S1 14-15 Total # 165	\$2 14-15 Total # 330	Year 14-15 Total # 395	\$1 15-16 Total #56	S2 15-16 Total #107	Year 15-16 Total # 163
Bus	89 (39%)	64 (39%)	153 (39%)	24 (15%)	39 (14%)	63 (16%)	38 (23%)	25 (20%)	63 (22%)	30	34	64	6	17	23
Classro om	58 (25%)	49 (33%)	107 (27%)	83 (52%)	132 (49%)	215 (54%)	73 (44%)	68 (54%)	141 (48%)	68	174	242	24	50	74
Hallwa y	19 (8%)	9 (5%)	28 (7%)	11 (7%)	27 (10%)	38 (10%)	20 (12%)	15 (12%)	35 (12%)	28	32	60	7	12	19
Recess (Playgr ound)	17 (7%)	17 (11%)	34 (9%)	8 (5%)	7 (3%)	15(4 %)	6 (.04%)	4 (.04%)	10 (.03%)	Х	X	X	6	6	12
Specials (Art, Music, PE - gym)	17 (7%)	12 (8%)	29 (7%)	26 (16%)	43 (16%)	69(1 7%)	29 (17%)	13 (10%)	42 (17%)	24	45	69	6	14	20
Bathroom *	X	X	X	X	X	X	X	X	X	9	12	21	1	5	6
Total Referra Is in Top 5 Locatio ns	200	151	351	152	248	400	166	125	291	159	297	456	50	104	154

^{*}Bathroom was added as a top 5 location for the 14-15 school year as it surpassed the playground for number of referrals.

Observations in 2014-2015:

- Classroom referrals decreased from 54% (215) in 2012-13 to 48% (141) in 2013-2014, The total number of referrals increased by 39 from 2011-2012 to 2012-2013 (392 to 431) In 2011-2012 the highest amount of referrals came from 5th grade (146) and 1st grade (81). In 2012-2013 the highest amount of referrals came from 4th grade (129) and 2nd grade (119).

- In 2011-2012 the Kindergarten class had 19 referrals (5%) and as 1st graders they had only 9 referrals (2%).
- The current third grade class accounted for the 2nd most referrals of any class as 1st graders in 2011-2012 (81) and also as 2nd graders in 2012-2013 (119).
- Defiance/Disrespect accounted for the most referral types in 2011-2012 (155) and in in 2012-2013 (167).
- Defiance/Disrespect and Physical Aggression were the two highest types of behavior reported in 2011-2012 (261 out of 392=67%) and 2012-2013 (290 out of 431 =67%).
- The number of OSS's decreased by 1.5 days from 2011-2012 to 2012-2013.
- The number of ISS's decreased by 4.5 days from 2011-2012 to 2012-2013.

Referrals based on top 5 locations:

- Classroom referrals increased from 27% (107) in 2011-2012 to 54% (215) in 2012-2013.
- Bus referrals decreased from 39% (153) in 2011-2012 to 16% (63) in 2012-2013.
- Recess referrals decreased from 34 in 2011-2012 to 15 in 2012-2013.
- Special referrals increased from 29 (7%) in 2011-2012 to 69 (17%) in 2012-2013.
- Hallway referrals increased only 3% from 2011-2012 (7%) to 2012-2013 (10%).
- Classroom referrals accounted for more than half (54%) of the total referrals in 2012-2013.

Observations in 2015-2016:

- Fifth grade had an unusually large number of referral in 2014-2015 compared with previous years (248 as compared to 98 in 13/14 and 58 in 12/13) and this affected all of the data.
- In three out of the last four years, defiance/disrespect had the most referrals.
- In three out the last four years, physical aggressions had the second most referrals.
- Incidents of fighting has decreased each year from 31 in 11/12 to 9 in 14/15.

Observations in 2016-2017:

- There are more than 149 fewer total referrals for the 15-16 school year as compared to any of the previous years in the table.
- There were zero referrals for fighting and harassment in the 15-16 school year.
- A total of 48% of the referrals took place in the classroom.
- The fewest number of referrals, 4%, were in the bathroom.

Curriculum Implementation Data

Language Arts, Reading and Curriculum Description: The Four-Block framework was implemented during the 05 - 06 school year. This framework is used in Grades K - 5th, with Kindergarten using Building Blocks, Grades 1st, 2nd, 3rd using Four Blocks, and Grades 4th, 5th using Big Blocks. The Four-Block framework consists of 4 different areas of focus. These include Working with Words, Guided Reading, Writing, and Self-Selected Reading. Each grade level has identified essential skills that correlate with the New Illinois State Standards that are assessed quarterly. In the 06 - 07 school year a new Houghton-Mifflin Reading series was purchased for Grades K - 3rd and as new standards have been put in place these materials are being used as a supplemental resource. Technology based resources are also used to reinforce skills and gather materials for classroom use. Renaissance Learning which encompasses Accelerated Reader, Star Reading and Star Early Literacy is being used in grades K-5. In the 2015-2016 school year, the Jolly Phonics program was purchased and implemented at the kindergarten level. Resources from Teachers Pay Teachers are utilized by the teachers as supplemental resources.

Math Curriculum: All Grades K–5 implemented the EngageNY Math program during the 2016-2017 school year. EngageNY Math integrates the New Illinois/Common Core Standards, rigorous classroom reasoning, extensive problem sets, and high expectations for mastery. Supplemental materials are added as needed for extra practice throughout the grade levels. Grades K-5 uses EngageNY Math worksheets and manipulatives. Star Math is used as an assessment tool, along with online math programs for practice such as IXL, Embarc, and Zearn.

Social Studies Curriculum: The elementary social studies curriculum in the lower grades is based on thematic units involving people or events in American History. Students will also explore family life, job careers, and community roles. Beginning in the 2nd grade, the students

begin to explore how units of government work and an introduction into Illinois history. 4th and 5th grades use a text from McGraw Hill and study early American History. 1st - 5th grades work on map skills appropriate to their grade level and use Time for Kids or Scholastic News magazine as a reference material. These magazines are also utilized to introduce and reinforce map skills and understanding graphs.

Science Curriculum: The elementary science curriculum in grades K, 1st, 2nd is based around thematic units. Supplemental materials are used for these units, including technology based resources. 3rd, 4th and 5th grades have Scott Foresman textbooks available for use as needed. K-5th grades also use Scholastic News or Time for Kids as a reference material.

Writing Curriculum: The purpose of the Writing curriculum is to provide students with the support needed to express themselves clearly and effectively to others. It is our belief that in order to accomplish this, students must be offered the following instructional opportunities: time to write each and every day, knowledge of and practice in the writing process, the teacher's role is as a coach to the writer, and that skills are not taught in isolation but in the context of the written pieces. Samples of K - 12 writing were evaluated during the summer of 2009 and from this process a Writing curriculum for the elementary was established. Each grade has defined the writing expectations and aligned the expectations to the Illinois Learning Standards. Writing workshops presented to the entire elementary staff continue to aid in the advancement of the writing curriculum. Samples were then reviewed again in the Spring of 2010 with a few adjustments made to the curriculum.

Title I Program: The Title I program assists all grades in focusing on exit outcomes performance, basic reading skills and strategies, PARCC preparation, RtI interventions and WIN time. It also provides support and resources to strengthen the classroom instruction. Title does screening and diagnostic testing on a regular basis. The analysis of these tests provides focus for the teacher's instruction. In the morning, each Title I Teacher and two or three associates go into the Kindergarten, First, and Second Grade classrooms for thirty-forty minutes in each classroom. This makes a team of four or five to give intensive small group instruction at the student's ability level focusing on the student's developing reading needs. The afternoon consists of the Title I teachers working with small groups of students in 3rd, 4th, and 5th grades on individualized instruction in Reading and Math with a focus on literary skills. In the 2015-2016 school year, the Title program housed only two full-time teachers instead of three, as has been in the past. This was due to lack of applicants. Title teachers, associates, and other staff members provide WIN (What I Need) time for students identified by their classroom teachers, with individualized instruction and practice. During the 2016-17 school year, a school-wide RtI block was initiated. All students K-2 are placed in smaller groups based on abilities, crossing grade level and classrooms. They are provided learning opportunities in ELA and Math for 30 minutes each day. Enrichment opportunities are also included. The intermediate grades 3-5 also have an RtI block of time focusing on ELA, Math, Technology and STEM activities.

Special Education: The Special Education Department meets the needs of students with disabilities. They receive IEP's (Individual Education Plans) that are designed specifically for their individual needs. Their goals are aligned to the New Illinois State Standards (Common Core). Students are usually pulled for assistance in language arts, reading, and math. They also receive extra support in their general education classes through high school. Accommodations are put in place as needed based on each child's specific areas of concern. Students work in small groups or one-on-one. The special education classrooms each have a paraprofessional that helps work with the students. The RtI process (Response to Intervention) was introduced during the 06-07 school year. This process is to help struggling learners through different research-based interventions

that are matched to student needs. This progress is monitored continually. These interventions are to help prevent long-term academic failure. There are 3 Tiers to this process. Tier I is represented with the core instructional program in the general education classroom. Interventions can take place within the classroom in small groups. Tier 2 is designed for students who are not making adequate progress in Tier I. They need a more intensive service and targeted interventions. These interventions are provided by a trained paraprofessional or a certified teacher. Progress is monitored weekly and meetings are held every 4 weeks. Tier III is for students who do not respond to the interventions in Tier II and can become eligible for special education services under the Individuals with Disabilities Education Act. Additional testing may be needed to target the deficit skills area. Another team that is in place is the TAT or Teacher's Assistance Team. They work with students who are struggling with behavior or emotional concerns. They work with other teachers as mentors for these students. In 2009 our classrooms were equipped with interactive SMART Boards. We also have updated student computers, individual Chromebooks, and document cameras.

Physical Education: The West Central Physical Education Program for elementary students is designed to develop the cognitive, affective, and psychomotor domains of students by providing a developmentally appropriate and sequentially progressive program. The program enables students to acquire the basic foundations of movement skills and strategies needed to participate in a variety of games and sports. Specific aspects of the program will aid in the development of higher fitness levels, thinking and problem solving, time, cooperation (sportsmanship) and decision -making skills. These activities help to prepare them for adult life and the world of work.

Art Education: The West Central Art Program for elementary students works toward meeting several different goals. One is that students should be able to observe, name, and describe basic components in art. Another is that students should know about basic tools and can shape simple ideas and emotion into visual art. Students should also know about artistic tools and how they are used in art works. They should be able to purposefully shape (plan and execute) visual artwork to express an idea. Elementary students should also know what artists do, where they work, and where their works are displayed. To help attain these goals, time spent weekly in art class was extended in the 07-08 school year. Instead of meeting for 35 minutes once a week, each class now meets for at least 50 minutes once a week.

Enrichment Program: The West Central Elementary School will provide an after school enrichment program one day a week for our academically-talented students. The goal of the program is to provide an appropriate program of enrichment focused on the integration of technology in multi-disciplinary units of study, the development of individual student interests, growth in higher-level thinking skills, and the provision of an opportunity for interaction with other talented children in the district. This program began in Fall 06. Approximately 15 students in the Grades 4th - 5th participate in this program.

Homework Assistance Program: The Homework Assistance Program was implemented in Fall 2006. This program is free to our 3rd, 4th and 5th grade students and is funded by the district. It meets on Tuesday and Thursday after school. Academic assistance is provided in a variety of subject areas. On a normal day, 2 to 5 students receive this additional assistance.

Keyboarding/Computer: All 2nd through 5th grade students can use the typing web online program to learn typing. They have their own login that saves their work for them. This program allows students to work individually and encourages correct finger positioning. 1st graders use microsoft word and type their word wall words. They are learning to use both hands at the keyboard and to distinguish left handed keys and right handed keys. The lab is also utilized by K-5th grades, when available to take Star Reading, Star Math, and Star Early Literacy tests, as well

as Accelerated Reading Assessments. The lab is also available for classes to use the internet for research and educational games. It also houses a SMARTBoard for interactive use and a portable lab. The portable lab contains 25 mini laptops. Each laptop has internet access and can access the network printers. 3rd - 5th grade students can access their own google accounts. This allows them to work on a document at school, anywhere in the building and at home. They can also share the document with their teacher so he or she may make corrections without printing. 3rd, 4th and 5th grade students have Chromebooks (1:1 devices). They will be kept in the classroom for special activities and projects. Kindergarten uses Starfall to do reading and math activities, as well as phonics. IXL is being used for math in grades K-5.

Positive Behavioral Intervention and Support Program: West Central Elementary implemented during the 2011-2012 school year a behavioral program called PBIS which stands for Positive Behavior Intervention and Support Program. Training was provided by the West Central Special Education Cooperative. The year is started off with a PBIS kick-off with cool tools being taught to students K-5. Through the use of these cool tools, teachers are able to instruct the students on how to behave properly in a variety of settings. This program stresses positive behavior through the use of heat bucks. Students earn heat bucks by behaving appropriately and making good choices on the school bus and while in school. Students are able to spend their bucks in the school Heat Store once a month. Students can also earn Character Cash, which rewards students immediately for displaying that month's character trait. Character Trait Awards are given monthly at the PBIS school-wide assembly. In 2014-15 Tier 2 of the PBIS program was implemented. Tier 2 is an added support for students not succeeding in Tier 1 of PBIS. These students check in and check out (CICO) with a staff member in the morning and afternoon. The TAT team also provides behavioral interventions to help general education teachers meet the needs of the student who is displaying poor behavior choices or who have emotional needs. Social Academic Instructional Groups (SAIG) meet as needed to provide additional instruction on classroom expectations.

Response to Intervention: Response to Intervention (RtI) is an academic intervention program. It provides early interventions to children who are having difficulties learning. Students receive intensive research-based interventions in small group settings or one-on-one settings. Through frequent progress monitoring, teachers and parents are able to see the progress the students are making and the specific areas of difficulties that need to be targeted. During meetings, the RtI committee, classroom teacher, Title teacher and parents review the interventions and the progress being made. New goals are set every two to four weeks until a student either progresses out of the RtI program or an individualized education plan is created.

Library Services: The elementary has approximately 26,000 books available to students. Accelerated Reader provides access to over 160,000 quizzes on books. We belong to the RAILS (Reaching Across Illinois Library System) of Burr Ridge, Illinois, that provides our students and staff with access to books found in other libraries through interlibrary loan. We also have access to Axis 360, a digital media platform, providing libraries and their patrons with a state-of-the-art system for circulating digital e-books from the eRead Illinois shared collection for Illinois libraries. Patrons at libraries participating in eRead Illinois can access the cloud-based delivery across a number of devices including iPad, iPhone, Android, Windows, NOOK, and Sony Reader devices, and many more. The Henderson County Public Library stops once a week providing additional services to our school.

2012 - 2013 Parent/School Compact: The parent-school compact was included in the 10-11 student handbook. We have had a 100% parent signage acknowledging receipt of the student handbook.

2013 - 2014 Parent/School Compact: The parent-school compact was included in the 10-11 student handbook. We have had a 100% parent signage acknowledging receipt of the student handbook.

2014 - 2015 Parent/School Compact: The parent-school compact was included in the 10-11 student handbook. We have had a 100% parent signage acknowledging receipt of the student handbook.

2015 - 2016 Parent/School Compact: The parent-school compact was included in the 10-11 student handbook. We have had a 100% parent signage acknowledging receipt of the student handbook.

2016 - 2017 Parent/School Compact: The parent-school compact was included in the 10-11 student handbook. We have had a 100% parent signage acknowledging receipt of the student handbook.

Program Comparisons and Trends

During the 12-13 school year, all certified and support staff met the definition of highly qualified as defined in No Child Left Behind. The PBIS program is in its second year. Low class size continues to be maintained with an average class size of 17 according to the Sixth Day Enrollment. The K-2 Saxon math curriculum aligned to the Common Core has been updated. SMART Boards have been purchased and incorporated into the fourth grade curriculum. An internet subscription for BrainPop was purchased. The Danielson Model of Instruction has been introduced to the staff.

During the 13-14 school year, all certified and support staff met the definition of highly qualified as defined in No Child Left Behind. The PBIS is in its third year. Low class size has been maintained with an average class size of 18 students according to the Sixth Day Enrollment. Staff is still being provided opportunities to learn more about the Danielson Model of Instruction. Chromebooks/1:1 devices were added to 3rd grade. Google accounts have been created for all students in 3rd-5th grade. An Evaluation Committee has been formed to make recommendations for the student growth component of the new teacher evaluation model.

During the 14-15 school year, all certified and support staff met the definition of highly qualified as defined in No Child Left Behind. PBIS is in its fourth year. Low class size has been maintained with an average class size of 20. Chromebooks/1:1 devices have been added to 3rd, 4th & 5th grade classrooms. Google accounts have been created for all students in 3rd-5th grade. The Evaluation Committee continues to meet on a bi-monthly basis to make recommendations for the student growth component of the new teacher evaluation model.

During the 15-16 school year, all certified and support staff met the definition of highly qualified. The PBIS program is in its fifth year. Low class size has been maintained with an average class size of 19. Teachers in the 3rd, 4th, and 5th grade classrooms are increasing the use of Chromebooks/1:1 devices. Some teachers are utilizing Google Classroom as an instructional tool. Google accounts have been created for all students in 3rd-5th grade. The Evaluation Committee continues to meet on a monthly basis to make recommendations for the student growth component of the new teacher evaluation model. The official joint committee has been formed with equal representation of teachers and administrators. A review of the elementary math curriculum is ongoing. Teachers recognize that a change is needed to promote a deeper understanding of the grade level concepts. An emphasis on aligning our current science curriculum to the NGSS is taking place.

During the 16-17 school year, all certified and support staff met the definition of highly qualified. The PBIS program is in its sixth year and the staff has altered the HEAT celebrations timeline from

monthly to quarterly. Low class size has been maintained with an average class size of 19 students. With support from the school board, we have been able to expand the accessibility of Chromebooks within the younger grades. The kindergarten and first grade classrooms each have five devices and each second grade room has ten devices to be used for instructional and supplemental purposes. Some staff members utilize Google Classroom as an instructional tool. All students in grades 3-5 have Google accounts. The PERA committee has agreed to an evaluation tool that includes student growth. Regarding curriculum, the elementary staff has implemented a new math program called EngageNY and supplemental materials have been purchased to assist with instruction, including an online program called IXL Math. To practice math fluency, we are using an online program called Reflex Math. The elementary teachers are working towards an alignment of the Next Generation Science Standards (NGSS) and many are using the program called Mystery Science as a reference tool. A change to the schedule has taken place that allows the children to participate in recess prior to eating lunch. A school-wide Response to Intervention (RtI) block of approximately thirty minutes has been added to each grade level. The elementary staff has been offered a chance to participate in two book studies on topics such as Whole Brain Teaching and Standards Based Grading.

II.5 Perception Data

Table 9:

Parent Survey

This survey is only available during the scheduled conference times.

	2013	2014	*2015	**2016
# of surveys completed	139	158	212	207
# of students	284	283	330	
represented				
Total # of families in the				282
elementary	2221	0.70/		000/
Do you have access to the internet at home?	92%	85%	83%	83%
Attended one of the				
following events in the				
past year:				
Open House/School Kick Off	68%	66%	60%	63%
Movie Nights	11%	22%		
Music Concerts	62%	68%	65%	70%
P/T Conferences	95%	92%	90%	100%
Donuts with Dads	28%	32%	29%	43%
Muffins with Mom	52%	57%	39%	66%
Pastries with Parents	16%	9%	14%	22%
Pre-K Family/Parent Night				39%
Carnival				61%
PTC meeting	5%	8%	10%	14%
Other Special Activity	17%	26%	8%	0%
Confident helping with math homework?	95%	90%	96%	81%
Confident helping with reading homework?	99%	84%	98%	99%
Do you feel our PBIS program has been effective?	99%	90%	96%	95%

Child feel safe on the bus?	89%	86%	95%	91%
Communication tools				
Skyward	48%	46%	40%	39%
Connect Ed	91%	80%	84%	90%
Adequate opportunity for communication?	99%	87%	99%	99%

^{*}Pre-K parents were invited to participate in the survey which was given during conferences that took place two weeks prior to the end of first quarter.

Observations 2014-2015:

- Fewer parents are confident helping with homework.
- 85% of the families have access to the internet, but only 46% access skyward.

Observations 2015-2016:

- 95% of families feel their children are safe on the bus, a 9% increase from the previous year.
- 9% fewer families have access to internet at home compared to 2013.
- 6% more parents feel PBIS is effective.
- 6% more parents feel confident helping with math homework than the previous year.
- 14% more parents feel confident helping with reading homework than the previous year.
- Although numbers for Muffins with Mom and Donuts with Dad decreased, actual numbers of those attended increased. The survey was given before these activities occurred this year.

Observations 2016-2017:

- Parents confidence helping with math homework decreased 15%, whereas their confidence in helping with reading homework is 99%.
- Parent participation in special activities (concert, conferences, Donuts, Muffins, Pastries) is higher than in the past three years.
- Parents who reported their use of Connect-Ed increased by 6%.

Table 10:

2016-2017 Staff Survey

65 out of 81 surveys were returned and completed, including associates, cooks, custodians, secretaries, and teachers

	Strongly Agree	Agree	Not Sure	Disagree	Strongly Disagree	Does Not Apply
Parents have a variety of	42%	44%	2%	3%	2%	6%
opportunities to become involved.						
(i.e. volunteering, parent						
conferences, PTC, etc)						
The teacher in-service generally	13%	43%	16%	2%		27%
provides beneficial information.						
Family involvement activities are scheduled to allow working parents to participate.	24%	51%	10%	8%	2%	6%
The school is safe for students and	44%	48%	8%			
staff.						
The school has security	56%	40%	3%	2%		
procedures that are consistently						
followed (i.e. volunteer sign-in,						
locked building, name tags, buzzer						
entry, etc).						

^{**}Pre-K through 5th grade parents were invited to participate in the survey, which was given during conferences that took place one week following the end of the first quarter.

PBIS has been effective in our school.(Tier 1-General Program)	30%	35%	19%	2%		14%
PBIS has been effective in our	24%	35%	22%	+		19%
school. (Tier 2-Check-in, check-out)	24%	35%	22%			19%
PBIS has been effective in our	24%	27%	29%			21%
school. (Tier 3-TAT)	2 4 %	2/70	2970			2170
WIN Time/RtI Block has been	19%	27%	24%			29%
beneficial to our K-2 students.	19%	2/90	24%			29%
WIN Time/RtI Block has been	13%	29%	24%			32%
beneficial to our 3-5 students.	13%	2970	2470			3270
Facilities are clean.	19%	45%	13%	18%	5%	
The school's furniture and	10%	54%	18%	14%	370	
equipment is in good working	10%	54%	10%	14%		
condition.						
Accelerated Reader is a valuable	21%	41%	16%			22%
component in the curriculum.	2170	4170	10%			44%
EngageNY is a valuable component	10%	19%	34%	5%		33%
in the curriculum.	10%	1970	3470	370		3370
The school has a consistent writing	8%	17%	33%	19%	2%	21%
program in place.	070	1 / 70	3370	1370	270	2170
The library offers sufficient	24%	55%	11%			10%
reading materials to meet the	24 /0	33 /0	11/0			10 /0
needs of the students.						
My classroom library offers	15%	36%	13%	2%		34%
sufficient reading materials to	1370	3070	1370	270		3470
meet the needs of the students.						
There is good quality and	29%	53%	13%	3%		2%
frequency of communication		0070	1070			- / 0
between the school and parents.						
I am aware of the school's	34%	56%	3%	5%	2%	
discipline policies and procedures.						
Our reading instruction is meeting	16%	34%	26%	5%	2%	18%
the needs of our students.						
Our science instruction is aligned	10%	15%	37%	6%	2%	31%
to NGSS.				<u> </u>		
Students in grades K-2 have	16%	34%	18%	10%		23%
adequate access to appropriate						
technology.						
Students in grades 3-5 have	34%	30%	14%			23%
adequate access to appropriate						
technology.				1		
Having recess before lunch was a	8%	14%	28%	22%	14%	14%
positive change to our schedule.						

2015-2016 Staff Survey

Staff Survey46 Surveys were completed, including associates, cooks, custodians, secretaries, and teachers

	Strongly Agree	Agree	Not Sure	Disagree	Strongly Disagree	Does Not Apply
Parents have a variety of opportunities to become involved. (i.e. volunteering, parent conferences, PTC, etc)	45%	56%				
The teacher in-service generally provides beneficial information.	9%	49%	11%	4%		27%
Family involvement activities are scheduled to allow working parents to participate.	25%	60%	9%	4%		2%

The school is safe for students and staff.	24%	62%	7%	4%		2%
The school has security	27%	56%	11%	7%		
procedures that are consistently	2770	3070	1170	7 70		
followed (i.e. volunteer sign-in,						
locked building, name tags, etc).						
PBIS has been effective in our	31%	45%	22%			2%
school.(Tier 1-General Program)	3170	4370	2270			270
PBIS has been effective in our	38%	38%	22%			2%
school. (Tier 2)	30 70	3070	2270			270
PBIS has been effective in our	22%	42%	31%			5%
school. (Tier 3)	2270	1270	3170			3 70
WIN time has been beneficial to	27%	29%	29%	2%		13%
our students.	27,70	2570	2370	270		1370
The school's furniture and	11%	68%	3%	15%		3%
equipment is in good working	11/0	0070	3,0	1370		3 /0
condition.						
Facilities are clean.	5%	78%	9%	9%		
Accelerated Reader is a valuable	31%	40%	16%	4%	2%	7%
component in the curriculum.	0170	10.70	1070	1.0	-/-	1
Saxon Math is a valuable	18%	27%	31%	11%	2%	11%
component in the curriculum.	1070	/-	0170	1170	-/-	1170
The school has a consistent writing	7%	16%	27%	36%	4%	11%
program in place.						
The library offers sufficient	22%	65%	7%	2%		4%
reading materials to meet the						
needs of the students.						
My classroom library offers	18%	44%	7%	4%		27%
sufficient reading materials to						
meet the needs of the students.						
Students in grades K-2 have	11%	33%	13%	18%	16%	9%
adequate access to appropriate						
technology.						
Students in grades 3-5 have	44%	40%	7%		2%	7%
adequate access to appropriate						
technology.						
There is good quality and	24%	65%	7%	2%		2%
frequency of communication						
between the school and parents.				1		
I am aware of the school's	41%	59%				
discipline policies and procedures.						
A refresher professional	7%	20%	22%	16%	4%	33%
development opportunity in						
4-Block or Balanced Literacy						
Instruction is needed.						

2014-2015 Staff Survey

Staff Survey 59 of 72 Surveys returned, including associates, cooks, custodians, secretaries, and teachers

	Strongly Agree	Agree	Not Sure	Disagree	Strongly Disagree	Does Not Apply
Parents have a variety of opportunities to become involved. (i.e. volunteering, parent conferences, PTC, etc)	49%	41%	5%			5%
The teacher in-service generally provides beneficial information.	10%	44%	15%	7%		24%
Family involvement activities are scheduled to allow working parents to participate.	29%	51%	7%	8%		5%
The school is safe for students and staff.	27%	56%	8%	3%	2%	3%

The school has security	25%	58%	7%	7%		3%
procedures that are consistently	2070	3370	' ' '	, , , ,		3,0
followed (i.e. volunteer sign-in,						
locked building, name tags, etc).						
PBIS has been effective in our	20%	41%	25%	5%		8%
school.						
The school's furniture and	10%	68%	3%	15%		3%
equipment is in good working						
condition.						
Facilities are clean.	20%	56%	8%	8%	3%	3%
Accelerated Reader is a valuable	22%	36%	27%			15%
component in the curriculum.						
The school has a consistent writing	8%	29%	32%	14%	2%	15%
program in place.						
The library offers sufficient	20%	59%	10%	2%		8%
reading materials to meet the						
needs of the students.						
My classroom library offers	14%	39%	10%	2%		35
sufficient reading materials to						
meet the needs of the students.						
The school's computer facilities	24%	46%	17%	5%	5%	3%
are kept updated with the latest						
technology.	2.2.			+		
There is good quality and	31%	53%	7%	5%		5%
frequency of communication						
between the school and parents.	070/	400/	400/	00/		70/
I am aware of the school's	37%	42%	12%	2%		7%
discipline policies and procedures.	100/	0.00/	4.70/	001		100/
Monthly team meetings with	12%	20%	17%	2%		49%
reading consultant increases my						
ability to implement rigorous						
instruction.	1					

2013-2014

Staff Survey 53 of 65 Surveys returned, including associates, cooks, custodians, secretaries, and teachers

33 of 63 Surveys Teturned, Including assoc	Strongly Agree	Agree	Not Sure	Disagree	Strongly Disagree	Does Not Apply
Parents have a variety of opportunities to become involved. (i.e. volunteering, parent conferences, PTC, etc.)	51%	39%	4%	2%	2%	2%
The teacher in-service provides beneficial information.	16%	53%	12%	2%	2%	16%
Family involvement activities are scheduled to allow working parents to participate.	29%	54%	6%	10%		2%
The school is safe for students and staff.	29%	51%	16%	4%		
The school has security procedures that are consistently followed (i.e. volunteer sign in, locked building, name tags, etc)	31%	53%	6%	10%		
The PBIS Program has been effective in our school.	29%	47%	18%	4%		2%
The facilities are clean.	25%	66%	4%	6%		
The schools furniture and equipment is in good working condition.	19%	58%	9%	11%		2%
Accelerated Reader is a valuable component in the curriculum.	30%	32%	23%	4%		11%

Accelerated Math is a valuable component in the curriculum.	19%	31%	33%	4%		13%
The school has a consistent writing program in place.	2%	31%	27%	23%	2%	17%
The Library offers sufficient reading materials to meet the needs of the students.	27%	47%	16%	10%		6%
My classroom library offers sufficient reading materials to meet the needs of the students.	18%	43%	8%	2%		29%
The school's computer facilities are kept updated with the latest technology.	8%	60%	12%	15%	4%	2%
There is good quality and frequency of communication between the school and parents.	28%	62%	11%		2%	2%
I am aware of the school's discipline policies and procedures.	43%	53%	4%			2%
A refresher professional development opportunity in 4 Block or Balanced Literacy Instruction is needed.	10%	23%	27%	14%	4%	23%

2012–2013 Staff Survey

Staff Survey49 of 63 Surveys returned, including associates, cooks, custodians, secretaries, and teachers

	Strongly Agree	Agree	Not Sure	Disagree	Strongly Disagree	Does Not Apply
Parents have a variety of opportunities to become involved. (i.e. volunteering, parent conferences, PTC, etc.)	43%	51%	4%	2%		
The teacher in-service provides beneficial information.	8%	53%	10%	2%	2%	27%
Family involvement activities are scheduled to allow working parents to participate.	19%	71%	6%	4%		
The school is safe for students and staff.	36%	53%	8%	2%		
The school has security procedures that are consistently followed (i.e. volunteer sign in, locked building, name tags, etc)	31%	51%	12%	6%		
The PBIS Program has been effective in our school.	20%	63%	8%	4%		4%
The facilities are clean.	29%	69%		2%		
The schools furniture and equipment is in good working condition.	10%	79%	4%	6%		
Accelerated Reader is a valuable component in the curriculum.	38%	40%	10%	4%		8%
Accelerated Math is a valuable component in the curriculum.	27%	42%	20%	4%		8%
The school has a consistent writing program in place.	4%	32%	37%	14%	2%	10%
The Library offers sufficient reading materials to meet the needs of the students.	14%	69%	8%	2%		6%

My classroom library offers sufficient reading materials to meet the needs of the students.	16%	55%	4%			24%
The school's computer facilities are kept updated with the latest technology.	14%	49%	10%	14%	8%	4%
There is good quality and frequency of communication between the school and parents.	33%	53%	14%			
I am aware of the school's discipline policies and procedures.	37%	57%	4%			2%
A refresher professional development opportunity in 4 Block or Balanced Literacy Instruction is needed.	10%	21%	31%	10%		27%

Observations from the 2013-2014:

- Amount of surveys returned each year from 63% in 2011-2012, 73% in 2012-2013, and 82% in 2013-2014.
- 8% more teachers agree that our in-services provide beneficial information from 2012-2013 to 2013-2014.
- 7% fewer teachers in 2013-2014, believe family involvement activities are scheduled to allow working parents to attend compared to previous year.
- 16% fewer teachers in 2013-2014 think AR is not valuable compared to the previous year.
- 7% fewer teachers believe PBIS is effective compared to previous year.
- 19% fewer teachers think accelerated math is a valuable component for our curriculum.

Observations from the 2014-2015:

- 54% of teachers responded positively to "teacher in-service generally provides beneficial information" as compared to 69% in 13-14
- 61% of teachers responded positively to "PBIS has been effective in our school" as compared to 76% in 13-14
- 76% of teachers responded positively to "facilities are clean" as compared to 91% in 13-14
- 53% of teachers responded positively to "my classroom library offers sufficient reading materials to meet the need of the students" as compared to 61% in 13-14
- 79% of teachers responded positively to "I am aware of the school's discipline policies and procedures" as compared to 96%

Observations from the 2015-2016:

- One hundred percent of staff members are aware of the school's discipline policies and procedures, up from 79% in 2014/15.
- Only 27% of staff feel like a refresher on 4-Block is necessary.
- 58% of staff feel in-services are beneficial, up from 54% in 14-15.
- 89% of staff believe communication is good between school and parents.
- 40% of staff disagree or strongly disagree that there is a consistent writing program in place.
- 100% of staff agree or strongly agree that parents have an opportunity to be involved.
- Only 45% of staff feel that Saxon Math is meeting our needs.
- Only 44% of staff feel that K-2 has adequate access to technology, while 84% feel grades 3-5 do.
- Staff believes AR is a valuable component, up this year to 71% as compared to 2014-2016 at 58%.
- 86% of staff feel that our school is safe and 83% of staff feel that security procedures are consistently followed.
- No staff member stated that PBIS is ineffective at any tier.
- Only 56% of staff feel that WIN time has benefitted our students.
- 83% of staff feel that the facilities are clean, up from 76% in 2014-2015.

Observations from the 2016-2017:

- 50% of respondents believe our reading instruction meets the needs of our students.
- 25% of respondents believe our Science curriculum is aligned with NGSS.
- 25% of 2016/17 and 23% of 2015/16 respondents agree that we have a consistent writing program in place.
- There was an increase of 13% of respondents who agree or strongly agree that security measures are consistently followed.

- 2% of all staff disagree that PBIS-Tier 1 is effective. No staff member disagreed with Tier 2 and 3 being effective.
- 62% of staff feel that AR is a valuable component in the curriculum.
- 36% of all staff disagree that having recess before lunch was a positive change to our schedule.

2016-2017

III. Problem Statements and Hypotheses Table 11:

Patterns of Strengths and Problems

Patterns of Strengths	Bullet Data Upon Which Conclusion is Drawn
1. 99% of our parents surveyed feel they have adequate opportunity for communication.	Parent Survey
2. The number of completed parent surveys in 2015 was 212 and the number of surveys completed in 2016 was 207, which is 73% of our families.	Parent Survey
3. 87% of our students had a least one parent/guardian attend parent/teacher conferences in the Fall of 2016.	Statistics gathered from sign in sheets provided by classroom teachers.
4. The PBIS Program is a positive addition to the elementary curriculum as 95% of the parents surveyed reported it is effective.	Parent Survey
5. Of the 21 classrooms in the elementary, including the early childhood program, the class average is 19 students per classroom.	Fall Housing Report
6. A variety of Fine Arts programs are offered. This includes daily Physical Education, weekly lessons in Art and General Music, and 5th graders are allowed to participate in Band as an elective.	Curriculum Implementation Data SIP Day Discussion
7. Over the past 5 years, the reported daily attendance rate has been at least 94%.	General School Data School Report Card
8. At least 99% of our parents feel confident helping their children with reading homework.	Parent Survey
9. All of our students in grades 3-5 have their own Chromebook computer for school use.	SIP Day Discussion
10. Additional programs are in place to supplement the individual needs of the students such as RtI, CICO, WIN, Title, TAT, Tutoring, and Enrichment.	SIP Day Discussion
11. The use of technology has increased with	SIP Day Discussion

additional online, supplemental programs available for student use.	
12. There is continued support with outside organizations such as the Henderson County Library (Bookmobile/1000 books before kindergarten/summer reading incentives), Erin's Law presentations, Dental programs (student presentations/Tooth Mobile), Turning Pages Book Club, FOCC, College for Kids, Ag in the Classroom, Farm Bureau, Project Stay-In, and the Regional Office of Education.	SIP Day Discussion
Patterns of Problems	Bullet Data Upon Which Conclusion is Drawn
1. In comparison to the state average, the number of students who met/exceeded in 3rd grade was 18% below the state average in reading and 19% below the state average in math in 2016.	PARCC Data
2. In comparison to the state average, the number of students who met/exceeded in 4th grade was 16% below the state average in reading and 19% below the state average in math in 2016.	PARCC Data
3. In comparison to the state average, the number of students who met/exceeded in 5th grade was 13% below the state average in reading and 18% below the state average in math in 2016.	PARCC Data
4. There is need for additional updated technology available in the lower grade classrooms.	Perception Data - Staff discussions during staff meetings and as documented by the January SIP Data Walk. Staff Survey
5. Significant challenges to obtain and organize appropriate resources aligned to the New Illinois State Standards.	SIP Day Discussion
6. AIMSweb fluency assessments in first grade (winter 2016) show that 28% of the students are meeting/exceeding the benchmark, which is lower than the previous four years.	Table 3D - AIMSweb
7. Over the past five years, the students entering school have scored below the state average in the fall on both letter recognition and letter sounds.	Table 3A - ISEL
8. At least 81% of our parents reported that they feel confident helping their children with math homework.	Parent Survey

IV. GOALS, STRATEGIES, INTEGRATED ACTION PLAN Table 12:

Improvement Goals

Improvement Goal #1

The Goal in 2017-18 is that West Central Elementary will increase the percentage of students in grades three through five combined who meet or exceed the state standards in reading on the PARCC test by 2%.

Current Condition and Data Sources: PARCC Assessment scores (The average percentage of students tested in grades three through five combined who met or exceeded state standards in ELA on 2016 PARCC assessment was 20%.)

Specific Action

The WCES staff will focus on a balanced literacy approach as it pertains to the New Illinois Learning Standards.

Specific Steps	Timeline	Person/Group Responsible	Cost and Funding Source	Evaluation
The district Title I program ensures teachers and associates are fully supporting the NILS by, among other things, emphasizing staff is being utilized properly during the entire work day and students' needs are being met by programs such as WIN (What I Need) and RtI support.	September 2017 - May 2018	Mrs. Lafary, Mrs. Ricketts, Ms. Lewis, & Mrs. Kelly	None	Updated Title plan
After reviewing data revisit the elementary exit outcomes and revise as necessary to ensure alignment to the NILS.	Monthly grade level meetings 2017-2018	Mrs. Lafary, classroom, Title I & Spec. Ed teachers	None	Exit outcomes aligned to the new Illinois Learning Standards will be revised or created
Assess students early during the first semester. The assessments include ISEL, AIMSweb, Spelling inventories, STAR Reading, STAR Early Literacy, and KIDS	August 2017	Mrs. Ricketts, Ms. Lewis, Mrs. Kelly & Staff	District & Special Education Co-op Approximate cost = \$9000	Assessments will be selected and administered in a timely manner.
Mid-point assessments will be completed during December	December 2017	Mrs. Ricketts, Ms. Lewis &Mrs. Kelly	See above	Assessments will be completed in a timely manner
Administer PARCC	March 2018 April 2018	Teachers & paraprofessionals	State	PARCC test will be completed in a timely manner

To offer a homework assistance program to 3rd. 4th and 5th grade students. Program will serve approx. 5-10 students. Focus will be on assisting students with homework in reading, math, s.s. and science. Student selection will be based on teacher referral and parent approval.	Sept - May Mon & Thurs evenings 3:30-5:30pm	Mrs. Anderson, Mrs. Boyd, Mrs. Ravenscraft, Ms. Landrey, & additional staff	\$2360 (\$20/hr x's 1 teacher per evening x's 2 nights per week x's 30 weeks)	Mid-term and quarter grades will be tracked. Number of homework assignments completed will be tracked.
Analyze student assessment data to identify students that did not meet WCES assessment standards and plan appropriate remediation strategies.	September and January 2018	Mrs. Ricketts, Ms. Lewis & Mrs. Kelly	None	Assessment data will be reviewed after each assessment. Changes in instruction will be made as needed
Continue to improve instruction through the use of ROE training.	Workshops held annually	District and ROE	None	Session evaluations completed by participants
Subscribe to International Reading Association (online option)	August 2017	Mrs.Ricketts	\$35.00 Title I Grant	Subscription purchased
Subscribe to Illinois Reading Council	August 2017	Mrs. Ricketts	\$45.00 Title I Grant	Subscription purchased
Subscribe to Reading A to Z for online use.	August 2017	Mrs. Lafary	\$109.95 Title I Grant	Subscription purchased
Purchase BrainPop and STARFALL to enhance reading instruction	August 2017	Mrs. Lafary	\$2,295- BrainPop \$270 - STARFALL Title I Grant	Pre and Post Testing
Conduct regular walkthroughs of all elementary classrooms to assess the implementation of a balanced literacy approach.	Beginning August 2017 - May 2018	Mrs. Lafary and Mr. Pilger	None	Results of the walkthroughs will be compiled and shared with staff
Purchase Renaissance Learning	2017-2018	Mrs. Lafary	\$5604.00 Title I Grant	Subscription purchased
Staff will volunteer to present New Illinois Learning Standards related activities at 2 staff meetings per month	Beginning in September	Mrs. Lafary	None	Elementary Staff will sign up on the Google sheet
Daily schedule for team collaboration time to ensure 40 minutes per week of collaboration per grade level team	Team meetings will be ongoing 2017-2018	Mrs. Lafary & grade level teams	None	Meetings will be held weekly. Agendas and minutes will be collected and reviewed by building administrators.
Attend IL Reading	October	4 teachers	\$2,000 Title I	Present to staff -

Conference	2017		Grant	workshop completed
Continue to in-service staff on Chromebook, SMART Board, Promethean Board, Google applications, etc. to improve student learning	2017-2018	Technology Team & Classroom teachers	District	Workshop evaluation
Host Donuts with Dads to discuss and share reading strategies for dads of students in grades K-2 that can be utilized at home during non-school time.	November 2017	Mrs. Ackermann, Ms. Landrey, Mrs. Kelly, Mrs. Klossing, Mrs. Wright, Ms. Lewis, & Mrs. Ricketts	\$200 Title I Grant	Comparison of attendance data to 2017-2018 school year 99-2014 100-2015 113 - 2016
Purchase student magazines such as Scholastic News, Time for Kids, and Story Works	August 2017	Mrs. Lafary	\$1389.86 Title 1 Grant	Purchase subscriptions to be used in the classroom
Investigate various comprehensive ELA programs	August 2017 - May 2018	Mrs. Lafary & Committee	None	Gather, analyze, and share samples of various programs

Improvement Goal #2

The goal in 2017-2018 is that West Central Elementary will increase the percentage of students in grades three through five combined who meet or exceed the state standards in math on the PARCC test by 2%.

Current Conditions and Data Sources: PARCC Assessment Scores (The average percentage of students tested in grades three through five combined who met or exceeded state standards in Math on the 2016 PARCC assessment was 16%.)

Specific Action

The West Central Elementary Staff will focus on improving math instruction to meet the demands of the New Illinois Learning Standards.

Specific Steps	Timeline	Person/Group Responsible	Cost and Funding Source	Evaluation
The district Title I program ensures teachers and associates are fully supporting the NILS by, among other things, emphasizing staff is being utilized properly during the entire work day and	September 2017 - May 2018	Mrs. Lafary, Mrs. Ricketts, Ms. Lewis & Mrs. Kelly	None	Updated Title Plan

	•			·
students' needs are being met by programs such as WIN (What I Need) and RtI support.				
Assess students early during the first semester. The assessments include STAR Math & student growth assessment	August 2017	Classroom teachers	District Approximate cost = \$5600	Assessments will be selected and administered in a timely manner.
Mid-point assessments will be completed during December	December 2017	Classroom teachers	See above	Assessments will be completed in a timely manner
Administer PARCC	March 2018 April 2018	Teachers & paraprofessionals	State	PARCC test will be completed in a timely manner
To offer a homework assistance program to 3rd, 4th and 5th grade students. Program will serve approx. 5-10 students. Focus will be on assisting students with homework in reading, math, s.s. and science. Student selection will be based on teacher referral and parent approval.	Sept - May Mon & Thurs evenings 3:30-5:30pm	Mrs. Anderson, Mrs. Boyd, Mrs. Ravenscraft, Ms. Landrey, & additional staff	\$2360 (\$20/hr x's 1 teacher per evening x's 2 nights per week x's 30 weeks)	Mid-term and quarter grades will be tracked. Number of homework assignments completed will be tracked.
Analyze student assessment data to identify students that did not meet WCES assessment standards and plan appropriate remediation strategies.	September and December 2017	Classroom teachers	None	Assessment data will be reviewed after each assessment. Changes in instruction will be made as needed
Staff will volunteer to present New Illinois Learning Standards related activities at 2 staff meetings per month	Beginning in September	Mrs. Lafary	None	Elementary Staff will sign up on the Google sheet
Daily schedule for team collaboration time to ensure 40 minutes per week of collaboration per grade level team	Team meetings will be ongoing 2017-2018	Mrs. Lafary & grade level teams	None	Meetings will be held weekly. Agendas and minutes will be collected and reviewed by building administrators.
Continue to in-service staff on Chromebook, SMART Board, Promethean Board, Google applications, etc. to improve student learning	2017-2018	Technology Team & Classroom teachers	District	Workshop evaluation

Host Muffins with Moms to discuss and share math strategies for moms of students in grades K-2 that can be utilized at home during non-school time	October 2017	Mrs. Ackermann, Mrs. Kelly, Mrs. Klossing, Mrs. Wright, Ms. Lewis, Mrs. Ricketts, & Ms. Landrey	\$200 Title I Grant	Comparison of attendance data 119-2014 123-2015 112 - 2016
Representatives present workshops related to math curriculum/ programs.	Starting June, 2017	Mrs. Lafary and Mr. Pilger	to be determined	Workshop evaluation
In-service opportunities to implementation of math curriculum/ programs.	Starting June, 2017	Mrs. Lafary and Mr. Pilger	None	Workshop evaluation
Purchase IXL online math program	August 2017	Mrs. Lafary	\$2788.00	Subscription purchased
Purchase Reflex Math, an online fact fluency program	August 2017	Mrs. Lafary	\$2965.50	Subscription purchased

Improvement Goal #3

To improve students' self-esteem and increase student success during the 2017-2018 school year.

Current Condition and Data Sources: Discipline Data and Survey Results

Specific Action

Continue PBIS and parental involvement programs.

Specific Steps	Timeline	Person/Group Responsible	Cost and Funding Source	Evaluation
Host a school kick-off/curriculum night to distribute educational hints prior to the start of the 2017-2018 school year. Teachers will have curriculum packets to hand out to the parents.	August, 2017	Mrs. Neira, Mr. Burrell, Mrs. Todd, Mrs. Ravenscraft, Mrs. Ackermann, Mrs. Smith	\$500	Comparison of attendance data. 2015 - 83% (PK-5) 2016 - 86% (PK-5)
Maintain the percentage of parents that fill out an elementary parent survey at the fall parent teacher conferences.	October, 2017	Mrs. Ricketts, Ms. Lewis, Mrs. Todd, Mr. Burrell, Mr. Linden, Mrs. Kelly	Title 1 Grant \$100	Comparison of number of surveys completed. (158-2014) (212-2015) (207-2016)
Host Pastries with Parents for PARCC parent involvement program.	February 2018	Mrs. Winters, Mrs. Lumbeck, Mrs. Mills, Mrs. Carnes, Mrs. Hennings, Mrs. Ricketts, Ms. Lewis, Mrs. Kelly	Title 1 Grant \$200	Track the number of parents who attend. (75-2015) (80-2016) (90-2017)

Review and revise as necessary the PBIS positive behavior rules matrix.	August 2017	Mrs. Todd, Mrs. Anderson, Mrs. Ackermann, Mrs. Ford, Mrs. Hinshaw (parent), Mrs. Kelly, Ms. Lescallett, Mrs. Meier, Mrs. Ricketts, Ms. Landrey, Mrs. Thompson	None	A list of rules will be distributed to all staff and reviewed with students in proper setting (first PBIS assembly)
In-service and continue review for all elementary staff including teachers, paraprofessionals, cooks, and bus drivers on PBIS program.	August 2017	Mrs. Todd, Mrs. Anderson, Mrs. Ackermann, Mrs. Ford, Mrs. Hinshaw (parent), Mrs. Kelly, Ms. Lescallett, Mrs. Meier, Mrs. Ricketts, Ms. Landrey, Mrs. Thompson	None	Professional development completed
Continue implementing PBIS Incentive Program (HEAT store).	September- December of 2016 & January-Ma y 2017	Mrs. Ricketts, Mrs. Todd, Mrs. Anderson	\$1500 District Funds	Number of students earning HEAT bucks will be charted. Dollar value of prizes will be charted.
Continue implementing the character educational component of PBIS.	Monthly - First Wednesday of every month September- May	Classroom teachers	None	Discussion at grade level team meetings.
Continue monthly student recognition assembly.	Monthly - First Wednesday of every month September- May	Mrs. Todd, Mrs. Anderson, Mrs. Ackermann, Mrs. Ford, Mrs. Hinshaw (parent), Mrs. Kelly, Ms. Lescallett, Mrs. Meier, Mrs. Ricketts, Ms. Landrey, Mrs. Thompson	None	Number of students earning recognition will be charted.
Investigate character education programs	August 2017- May 2018	Mr. Pilger & Committee	None	Gather samples and review program conponents
Monitor student discipline referrals.	Monthly	Mr. Pilger, Mrs. Lafary, and classroom teachers	None	End of year review of data comparisons.
Continuation of converging PBIS tiered programs.	August 2017-May 2018	Mr. Pilger, Mrs. Lafary, Mrs. Lumbeck, Mrs. Carnes	None	Meeting completed
Monitor progress of implementation and evaluate activities through students, staff, and parent surveys as well as discipline referral	May 2018	Mr. Pilger & Mrs. Lafary	None	Data analysis of survey results and discipline referrals.

data collection source detailing referral numbers and types.		
nambers and types.		

Improvement Goal #4

The goal in 2017-2018 is that West Central Elementary will meet or exceed the state average in Science on the State Level Science Assessment.

Current Condition and Data Sources: State Level Science Assessment

Specific Action

Focus on aligning the science curriculum to meet the Next Generation Science Standards, or NGSS.

Specific Steps	Timeline	Person/Group Responsible	Cost and Funding Source	Evaluation
Analyze data obtained from state assessment.	Upon receipt of state results	School Improvement Team and staff	None	Comparison of assessment data to the state.
Realignment of curricular units at each grade to meet the NGSS grade-level specifics, which may include professional development opportunities.	2017/2018 school year	Staff	Mystery Science subscription \$499.00	Workshop evaluation/Program evaluation
Host Pastries with Parents for PARCC parent involvement program.	February 2018	Mrs. Winters, Mrs. Lumbeck, Mrs. Mills, Mrs. Carnes, Mrs. Hennings, Mrs. Ricketts, Ms. Lewis, Mrs. Kelly	Title 1 Grant \$200	Track the number of parents who attend. (75-2015) (80-2016) (90-2017)

V. Reflection, Evaluation, Refinement

V.1 School Improvement Team Meeting Schedule

 Will meet monthly on the second and fourth Wednesday of each month to discuss our progress.

V.2 Monitoring

• To monitor the progress on our goals throughout the year, we will utilize a monthly calendar that has been created for this purpose. It includes a checklist to help us as we progress through the year.

V.3 Communication Plan

- Have copies of School Improvement Plan available at registration, plus a folder/flyer stating school's strengths and goals.
- Regular conferences (one fall semester and one spring semester) with students, teachers, and adult family members organized around a review of student work and academic progress
- Monthly newsletters
- Post School Improvement Plan and progress report on the school website